Northern Areas Council

Annual Report 2011/2012



INDEX

| Description | Page Number | | |
|---|---------------------|--|--|
| • | <u> </u> | | |
| The Year in Brief | 1 | | |
| Council/Strategic Profile | 2 | | |
| , | | | |
| Elected Members | 11 | | |
| Council Members | | | |
| Council Meetings | | | |
| Meeting Attendance | | | |
| Elected Member Training and | l Development | | |
| - Allowances | | | |
| Council Committees | 13 | | |
| Finance Committee | | | |
| Works Committee | | | |
| Council appointed Delegates to Organisat | | | |
| Key External Organisation Lir | | | |
| Elector Representation | 17 | | |
| Current Representation of Council | 17 | | |
| Organisational Structure | 17 | | |
| Council Staff | 18 | | |
| Training Undertaken by Council Staff | 20 | | |
| Organisation Efficiency Review | 21 | | |
| - Citizen of the Year Awards | | | |
| - Citizenship Ceremony | | | |
| Annual Business Plan and Budget 2011/13 | 2 Summary 22 22 | | |
| 0 0 | | | |
| Fire Prevention | | | |
| Environmental Services | 30 | | |
| - Development and Planning | | | |
| Dog and Cat ManagementEnvironmental Health | | | |
| 6 ' ' 6 ' | | | |
| D. Halter Electric Color Community | 20 | | |
| - Building Fire Safety Committe - Immunizations | | | |
| - Heritage Act | | | |
| - Cemeteries | | | |
| - Development Plan Amendme | ent Townshin Review | | |
| - Council Development Assessi | • | | |
| Community Development | 33 | | |
| - Community Projects Budget a | | | |
| Community Programs | 34 | | |
| - Obesity Prevention and Lifest | | | |
| - Healthy Communities Initiativ | | | |
| - Mid North Be Active Field Off | | | |
| Northern Areas Council Youth Advisory Committee | | | |
| Public Consultation 37 | | | |
| - Internal Review of Council Decisions | | | |
| - Complaints and Compliments | | | |
| - Tender Policy and Procedure | | | |
| - Procurement Policy | | | |
| - Community Lands | | | |
| Community Lanus | | | |

- Application of Competition Principles-National Competition Policy

| Description | Page Number |
|---|-------------------|
| | |
| Confidentiality | |
| Documents available to the public | |
| Other information requests – Freed | om Of Information |
| Distribution of Information | |
| - Amendment of Council Records | |
| Subsidiaries | 41 |
| Independence of Auditors | 41 |
| Occupational Health, Safety and Welfare Comm | ittee 42 |
| Local Government Association Mutual Liability S | Scheme 44 |
| Risk Management Review 2010/2011 | |
| Section 41 Committees of Council | |
| Registers | 47 |
| - Codes | |
| Statutory Policies | |
| Local Government (Elections) Act 19 | 999 |
| Freedom of information Act | |
| Policy Documents | |
| General Council Policies | |
| Occupational Health, Safety and Welfare Policie | es and Procedures |
| Human Resources Policies | 50 |
| Central Local Government Region 2011/2012 A | nnual Report |
| Annual Financial Statements 2011/2012 | |

THE YEAR IN BRIEF

2011/2012 was another busy and challenging year with the consolidation of the Council elected at the November 2010 Local Government Elections.

Roger Crowley, was appointed its new Chief Executive Officer, during July 2011. Roger has extensive local government experience, having worked in both metropolitan and country councils for many years.

Following extensive consultation, Council adopted it's Strategic Management Plan 2011-2016, with its identified vision being "A well-managed, financially sustainable Council that meets community expectations for effectiveness and transparency". The Plan outlines 4 major Goals covering:

- financial sustainability;
- effective management of infrastructure, assets and built environment;
- deliver a high standard of service to our community on an equitable basis;
- Council recruits and retains highly skilled staff.

The Plan will guide Council in its direction moving forward, to achieve its objectives and meet community expectations.

The Local Government Act 1999 (Section 122) requires Council to develop and adopt, an Asset Management Plan that has a 10 year outlook for the management and development of infrastructure and major assets. Producing an Asset Management Plan assessing and documenting each asset for Council's considerable road network, including kerb and footpaths, is a large task.

Once the Asset Management Plan is completed, expected to be in the next financial year, it will be a key document to ensure Council's efforts are directed to the appropriate assets.

Managing Council's assets remains a priority and Council is committed to working towards the improved delivery of road maintenance and construction schedules.

The 2011/12 Annual Business Plan was developed within the context of making gradual improvements towards Council's long term financial outlook while continuing to meet the service standards to the community. The strategy to increase Council's income and find cost savings and operational efficiencies, will largely remain the focus for the preparation of the 2012/13 budget and beyond.

During 2010/2011, construction continued on the \$2.6Million Southern Flinders Regional Sports Stadium at Gladstone with its completion expected to be in the second half of 2012. This joint use facility has been project managed by Council's Manager, Environmental Services and will serve as an important facility for the local and wider community now and in the future.

Following the 2010 Spalding Flood Mitigation Plan, Council commenced implementation of key recommendations to alleviate floodwaters entering Spalding. The \$800,000 capital works program involved considerable Council resources in earthworks and was funded in a three way split between the Regional Flood Mitigation Program, Stormwater Management Authority and Northern Areas Council.

Council is preparing to implement kerbside recycling in both rural and residential areas in July 2012. This will encourage residents to Reduce, Reuse and Recycle their waste so that less waste goes into landfill. The town revitalisation capital works program continued at Fisher Street, Georgetown and will be completed later in 2012. Council received significant funding

from the Federal Government's Department of Health and Ageing through a \$300,000 Primary Care Infrastructure Grant to upgrade the Council owned facility – the Jamestown Medical Centre. Project management is being provided by Council with the extensions expected to be completed late 2012.

An Organisation Efficiency Review of its structure, covering all Council Departments including Finance and Administration, Environmental Services, Engineering Services (including the field workforce), Community Development and Governance was undertaken by Janet Binder Consulting. The purpose of the review was to provide recommendations to the CEO as to the appropriate organisation structure required for the Northern Areas Council to meet the challenges now and into the future. The review was undertaken during the period end of September to mid December 2011.

Council remains focused on its financial sustainability and providing a high standard of service to its communities.

It is timely to mention and thank all volunteers who assist Council with maintaining many important assets in the Council area. Their contribution is vital and appreciated.

Cr Ben Browne Roger Crowley

Chairman Chief Executive Officer

COUNCIL PROFILE

The Northern Areas Council is situated in the heartland of the Southern Flinders Ranges, approximately 200 kilometres north of Adelaide and within the traditional lands of the Nadjuri Aboriginal people. The Council area is divided into four Wards: Jamestown (4 Elected Members), Rocky River (3 Elected Members), Yackamoorundie (1 Elected Member) and Spalding (1 Elected Member). The Council covers an area of 3070km₂, and has a total of 2,197km of roads of which 133km are sealed.

Council's towns and communities were developed during the prosperous times of traditional cereal and grazing practices complemented by forestry operations and in more recent years, tourism, events and wind energy infrastructure. Jamestown is the main service centre for the district with additional services offered at Gladstone, Laura and Spalding providing for the smaller communities of Caltowie, Georgetown, Gulnare, Stone Hut, Tarcowie and Yacka. Council's close network of towns offers a range of opportunities for shopping, recreation, employment, health and education. Together, Council and the community have built and maintained infrastructure such as recreation facilities and town halls to support the activities of local communities as well as generating interest and income from visitors and tourists.

The Council area hosts a number of significant events, including the Bundaleer Festival, Jamestown Fly-In and Air Spectacular, Laura Folk Fair, Jamestown Show and Jamestown Races as well as a number of local community events. Cycle infrastructure has increased in recent times offering residents and visitors the opportunity to use recreational and mountain biking trails, improving visitor numbers as well as providing options for healthy lifestyles.

The economy remains firmly based in broadacre farming, with the Jamestown Saleyards one of the few remaining regional livestock sales facilities. Recent windfarm development has made a strong contribution to the economy and has brought new families into the district. The projected roll-out of high speed broadband through Mid North will make the district more attractive to telecommuters and expand opportunities for health and education within the region.

COUNCIL LOGO

The Council logo represents the rolling green hills which are a feature of the Council area, the golden crops that are grown throughout the three merged councils and the blue sky,

The logo in total shows a landscape image which is a feature and a typical sight of all three merged Councils. The three slashes in the image also combine to show a ploughed paddock. The three slashes represent the three merged Councils. The colours are chosen to resemble that landscape image particularly the fold and brown to show cropping and soil.

CONTACT DETAILS AND OFFICE HOURS

Principal Office:

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Email: ceo@nacouncil.sa.gov.au
Webpage: www.nacouncil.sa.gov.au

Branch Offices:

14 Fifth Street Main Street

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9am-5pm

(Closed for Lunch)

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SPALDING SA 5454

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(Closed for Lunch)

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Depots:

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Auditor: Bank:

Dean Newbery and Partners National Australia Bank

PO Box 755 Ayr Street

NORTH ADELAIDE SA 5006 JAMESTOWN SA 5491

Solicitors:

Norman Waterhouse Lawyers Voumard Solicitors

GPO Box 639 PO Box 171

ADELAIDE SA 5001 JAMESTOWN SA 5491

STRATEGIC PROFILE

It is a requirement under the Local Government Act 1999 (S122) that Council's Strategic Plan be reviewed every three years and within 12 months of Council elections.

In early 2010, a review of the 2007/2010 commenced with an initial assessment of the objectives, strategies and actions outlined in the current document.

During the review process, contributions were sought from Department Managers and Elected Members, prior to consultation with the community. The community were provided with two options to provide feedback on the Strategic Plan: online or hard copy.

Copies of the draft Strategic Plan 2010-2020 were provided to Members at their May 2011

Council Meeting. A workshop was held on 21st June 2011, for Elected Members to workshop the draft 2010-2020 Strategic Plan.

The Strategic Management Plan was developed using the insights gained through consultation and provides a framework to guide Council over the next five years, with the focus of action on the 2011/2012 financial year.

The Plan focuses on Council's priorities, reflecting the desire to move into a sound financial position, to manage assets, to provide a high standard of equitable service across the Council area, and to support and develop staff.

All of the day to day operations of Council are encompassed within these four goals.

The Strategic Plan is responsive to the community's expectation of Council and reflects a shared Council and Community vision.

The 2011-2016 Strategic Management Plan was adopted by Council at their meeting on 20 September 2011. A 6 month status report was completed in January 2012.

The Strategy

Goal 1 - Financial Sustainability

Outcome:

Operate at break even by 2018 and achieve a cash surplus by 2022.

Actions:

- Raise enough income to cover expenditure and maintain Council assets
 Comment: ongoing and to be reviewed through the 2012/2013 budget planning process
- 2. Identify and communicate forward planning about rate policies to achieve financial goals Comment: Initial communication at setting of Long Term Financial Plan in 2011.
- 3. Secure other sources of funding



Our Vision

A well-managed, financially sustainable council that meets community expectations Comment: Ongoing, Special Local Roads application, Laura Stormwater/Reuse application and community/recreation grants.

Outcome:

Prudent and effective financial management.

Actions:

1. Identify and implement efficiency gains across Council operations Comment: Organisational review conducted and prepared by Janet Binder Consulting Pty Ltd. (January 2012). Continuous Improvement Policy in place.

2. Change the culture about how we spend to achieve a more sustainable balance between immediate and ongoing costs.

Comment: Culture change drive by Council and CEO.

3. Strive to exceed expectations Comment: Ongoing commitment

Goal 2 - Effective Management of infrastructure, assets ad built environment

Outcome:

Road (including footpaths and kerbing) repair program continues at an achievable level.

Actions:

- 1. Review the road network and determine maintenance standards of all roads Comment: Review of appropriate Asset Management Models is underway
- 2. Develop a road renewal/maintenance plan under an Asset Management Plan Comment: Require selection of suitable asset management plan model, meanwhile continuing with current priority list of road maintenance/resheeting.
- 3. Actively seek funding to accelerate road maintenance and upgrades Comment: Special Local Road application to be submitted.

Outcome:

All non road assets owned by Council (eg buildings and recreation facilities) are used effectively by the community.

Actions:

- Audit Council assets and use of assets (2011)
 Comment: In progress, list of buildings collated for review. Inspection planned by Senior Officers.
 Deadline to be revised to mid 2012.
- 2. Consult with community to determine criteria for retention and disposal of assets (2011) Comment: Limited progress, dependant on building inspections being carried out.
- 3. Communicate with the community regarding rationalisation of community assets Comment: Some general discussion at community meetings in townships.
- 4. General an Asset Management Plan for retained assets Comment: Require selection of suitable asset management plan model.

5. Rationalise assets that are not the core business of Council (2012-13)

Comment: Not commenced, dependant on completion of building inspection.

Outcome: Stormwater projects are delivered as scheduled.

Actions:

1. Stormwater projects currently underway are completed as scheduled Comment: In progress for completion within required timelines.

Goal 3 – Deliver a high standard of service to our community on an equitable basis

Outcome:

Council aspires to meet community expectations regarding equitable development, management and maintenance of community services.

Actions:

1. Review all services delivered by Council (including all in-kind support) to Identify cost savings and provide equitable services by December 2012.

Comment: In progress. Elected Member and Staff Workshop planned to review services to the community.

2. Review Section 41 Committees by June 2012

Comment: In progress. Section 41 Committees (Development Associations) first approached in 2010/2011. Further work to be done.

Outcome:

Better delivery of Community Projects budget

Actions:

1. Develop and implement an open and transparent process to deliver the Community Projects Budget by June 2012.

Comment: Completed. Grant funding guidelines established. Round One held September 2011 and Round Two held March 2012.

Outcome:

Planning process encourage appropriate development and timely responses.

Actions:

1. Empower staff to continue to be proactive and be responsive in their consideration of planning applications.

Comment: Ongoing and continue to exercise best and timely practice regarding the management of development applications in line with available resources.

2. Monitor and facilitate opportunities for commercial and industrial growth Comment: Ongoing. Review of Development Plan to ensure appropriate land supply is met.

Outcome:

Support regional partnerships

Actions:

1. Monitor, participate in, and where appropriate facilitate regional partnerships to achieve Council and Community goals.

Comment: Ongoing partnerships with Be Active Program, Southern Flinders Regional Tourism Authority, (SFRTA), Healthy Communities Initiatives (HCI), Northern Passenger Transport Network (NPTN), Yorke and Mid North Regional Development Australia (YMNRDA), Obesity Prevention and Lifestyle Program (OPAL), Central Local Government Region (CLGR).

Goal 4 – Council recruits and retains highly skilled staff

Outcome:

Staff are capable, approachable and have a high level of skills and knowledge about Local Government.

Actions:

1. Continue to provide training and development to build and maintain skills and support continuous improvement.

Comment: Training Needs Analysis to be implemented across whole organisation (Elected Member and Staff), as part of Performance Review process. (2012)

2. Recruit the right people

Comment: Ongoing within the organisation with retirement and resignation of staff. Promotion of Council as a preferred workplace.

3. Provide regular, structured performance reviews

Comment: Ongoing. Schedule to be set for 2012.

Outcome:

Staff have a 'can do' attitude and work as a united team

Actions:

1. Recognise and celebrate achievements

Comment: Staff achievements to be recognised during Performance Review process.

Outcome:

Safe, efficient work systems and community safety

Actions:

1. Maintain Risk and Occupational Health safety and Welfare management systems for Council operations and assets.

Comment: OHS&W Plan developed and implemented. Timeline established for 3 year life of Plan.



ELECTED MEMBERS

Northern Areas Council comprises four wards:

- Jamestown
- Rocky River
- Yackamoorundie
- Spalding

The Northern Areas Council community is represented by nine members, one of who is elected by the Council as its Chairman.

Council Members

Cr. Ben Browne (Chairman) **Spalding Ward** Cr. Denis Clark (Deputy Chairman) Jamestown Ward Cr. Merv Robinson Jamestown Ward Cr. Leon Pollard Jamestown Ward Cr. Glan Moore Jamestown Ward Cr. Roger Lang Yackamoorundie Ward Cr. Tim Zander Rocky River Ward Cr. John Barberien Rocky River Ward Cr. Geoff Lange Rocky River Ward

Council Meetings

Council's Ordinary Meeting's are held on the third Tuesday of each month at 5.00pm in the Council Chamber, 94 Ayr Street, Jamestown.

Council Meetings are open to the public and Council encourages Electors to attend.

Members of the public can write to Council on any relevant issue or topic. To be included in the Agenda for any Council Meeting, items need to be submitted at least 10 days prior to the respective Council Meeting to ensure inclusion on the Agenda for distribution to Elected Members prior to the meeting.

Agendas and Minutes of all meetings are available for inspection at the Council's Administration Offices located at Jamestown, Gladstone and Spalding. These documents are also included on Council's website at www.nacouncil.sa.gov.au.

With the permission of the Council chairman, any member of the public can address Council personally, or as a representative of any group or Committee, to discuss relevant issues.

Written petitions covering issues within Council's jurisdiction can be addressed to the Council.

Meeting Attendance

12 Ordinary Council meetings and 8 Special Meetings were held between July 2011 and June 2012. Council member attendances at these meetings were as follows:

| Name | No. | No. Ordinary | No. | No. Special |
|---------------------------|----------|--------------|----------|-------------|
| | Ordinary | Meetings | Special | Meetings |
| | Meetings | Attended | Meetings | Attended |
| Cr. Ben Browne (Chairman) | 12 | 10 | 8 | 8 |
| Cr. Denis Clark (Deputy | 12 | 11 | 8 | 7 |
| Chairman) | | | | |
| Cr. Merv Robinson | 12 | 12 | 8 | 8 |
| Cr. Leon Pollard | 12 | 12 | 8 | 8 |
| Cr. Glan Moore | 12 | 11 | 8 | 8 |

| Name | No. | No. Ordinary | No. | No. Special |
|--------------------|----------|--------------|----------|-------------|
| | Ordinary | Meetings | Special | Meetings |
| | Meetings | Attended | Meetings | Attended |
| Cr. Roger Lang | 12 | 9 | 8 | 7 |
| Cr. Tim Zander | 12 | 12 | 8 | 7 |
| Cr. John Barberien | 12 | 12 | 8 | 7 |
| Cr. Geoff Lange | 12 | 12 | 8 | 7 |

Elected Member Training and Development

The Northern Areas Council is committed to providing training and development activities for its Council Members and recognises its responsibility to develop and adopt a policy for this purpose under the Local Government Act, section 80A. Council adopted this Policy in 2006, and it is reviewed annually.

In accordance with Council's Training and Development Policy, Elected Members were provided the opportunity to undertake training and development opportunities (both externally and in house) during 2011/2012 in the following areas:

- An overview and understanding of the SA Planning System
- ZeroWaste 'Recycle Right' Training Tour
- Mayors' and Chairpersons' Residential Seminar
- CEO Performance Management

Elected Members' Allowances

Following the November 2010 Council Elections, a Member of a Council is entitled to the allowance determined by the Remuneration Tribunal in relation to the Member's office and indexed in accordance with the Local Government Act 1999.

On 25 August 2010, the Remuneration Tribunal released its first Council Members' Allowances Determination (the Determination).

The Determination, which will took effect following the first ordinary meeting of Council held after the conclusion of the November 2010 local government elections, determines that all Councils will be classified into one of five groups, and allowances set in accordance with the relevant group.

Allowances for Councillors were set as follows:

| Group | Allowance (\$ per annum) |
|---------|-----------------------------|
| Group 1 | 16,800 |
| Group 2 | 14,000 |
| Group 3 | 11,300 |
| Group 4 | 8,000 |
| Group 5 | 5,000 |

Principal Members' Allowances are set at four times that of a Councillor of that Council, and Deputy Mayors/ Deputy Chairpersons and presiding members of standing committees have an allowance set at one and a quarter (1.25) times that of a Councillor of that Council.

The Northern Areas Council is in Group 4. The Annual allowances for the Northern Areas Council Members are:

Councillor \$8,000 per annum

Deputy Chairperson \$10,000 per annum

Chairperson \$32,000 per annum

Council Member Allowances are paid quarterly in arrears.

Allowances

Council Members are reimbursed for motor vehicle costs for travelling incurred as a consequence of the Member's attendance at a function or activity on the business of the Council at a rate of 35 cents per kilometer.

Council Members are reimbursed for motor vehicle costs for travelling expenses incurred by the Member in undertaking an eligible journey to the extent that those expenses are attributable to travel outside the area of the Council at a rate of 35 cents per kilometer.

Expenses incurred by the Member as a consequence of the Member's attendance at a conference, seminar, training course of other similar activity which is directly or closely related to the performance or discharge of the roles or duties of a Member of a Council is considered by Council on merit.

COUNCIL COMMITTEES

Finance Committee

At its meeting held on 15th February 2011, Council adopted Terms of Reference for the Finance Committee. Delegates to the Finance Committee were reviewed in line with other delegate appointments in November 2011.

The Finance Committee comprises the whole Council. The Finance Committee met on the following dates: 8^{th} and 23^{rd} May 2012.

Works Committee

The Terms of Reference state, the term of appointment for membership of the Committee be until November 2011. Delegates to the Works Committee were reviewed in line with other delegate appointments in November 2011.

Membership of the Committee consists of at least one Council Member from each Ward with a total of six Members.

Membership of the Committee consists of the following six members; Cr. B. Browne, Cr. R. Lang, Cr. J. Barberien, Cr. G. Moore, Cr. M. Robinson, Cr. G. Lange.

The Works Committee met on the following dates:

 7^{th} July, 2011, 27^{th} February 2012 and 3^{rd} April, 2012.

COUNCIL APPOINTED DELEGATES TO ORGANISATIONS AND COMMITTEES

| ORGANISATION | APPOINTED DELEGATE |
|-------------------------------------|--------------------|
| Local Government Association Bodies | |

| Local Government Association – AGM Delegate Local Government Finance Authority of SA – Chairman - Deputy Chairman - Cr. Clark - Cr. Clark - Cr. Lange - Manager Community Development - Cr. Lange - Judith Gill - Central Local Government Region - Chairman - Deputy Chairman - Cr. Lange - Cr. Cr. Clark - Cr. Lang - Cr. Lang - Cr. Pollard - Cr. Rabrerien - Cr. Lang - Cr | ORGANISATION | APPOINTED DELEGATE |
|--|---|--------------------|
| Local Government Finance Authority of SA – AGM Delegate Regionally Appointed Delegates Mid North Health Advisory Council - Cr. Clark Northern Passenger Transport Network - Cr. Lange - Manager Community Development Section 43 Regional Subsidiaries Flinders Mobile Library - Cr. Lange - Judith Gill Central Local Government Region - Chairman - Deputy Chairman Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) - Cr. Clark - Cr. Lange - Cr. Moore - Cr. Lange - Cr. Zander - Cr. Pollard Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Zander - Cr. Pollard Section 41 Committees of the Northern Areas Council Works Committee (established March 2011) - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Lange - Cr. Lange - Cr. Lange - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Lange - Cr. Barberien - Cr. Moore - Cr. Lange | ONGANISATION | ALL OUTED DELEGATE |
| Chairman | Local Government Association – AGM Delegate | |
| Regionally Appointed Delegates Mid North Health Advisory Council Northern Passenger Transport Network Section 43 Regional Subsidiaries Flinders Mobile Library Central Local Government Region Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) CEO Performance Management Panel (established January 2011) CEO Performance Management Panel (established January 2011) Southern Flinders Regional Sports Complex Management Committee (established August 2011) Southern Flinders Regional Sports Complex Management Committee (established August 2011) For Lang Cr. Lang Cr. Cr. Lang Cr. Cr. Lang Cr. La | | |
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| Northern Passenger Transport Network Section 43 Regional Subsidiaries Flinders Mobile Library Flinders Mobile Library Central Local Government Region Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Cr. Browne Cr. Barberien Cr. Robinson Cr. Lang Cr. Lang Cr. Lang Cr. Lang Cr. Lang Cr. Cr. Lang | Regionally Appointed Delegates | |
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| Section 43 Regional Subsidiaries Flinders Mobile Library - Cr. Lange - Judith Gill Central Local Government Region - Deputy Chairman Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) - Cr. Clark - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Zander - Cr. Pollard Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) - Cr. Browne - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Cr. Cr. Cange - Cr. Cr. Cange - Cr. | Northern Passenger Transport Network | _ |
| Flinders Mobile Library - Cr. Lange - Judith Gill Central Local Government Region - Chairman - Deputy Chairman Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) - Cr. Clark - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Zander - Cr. Pollard Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) - Cr. Browne (established March 2011) - Cr. Browne - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Cr. Cang - Cr. Browne - Cr. Lang - Cr. Browne - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Robinson - Cr. Lang - Cr. Browne - Cr. Lang - Cr. Browne - Cr. Lang - Cr. Browne - Cr. Lang - | | |
| Flinders Mobile Library Central Local Government Region Central Local Government Region Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Cr. Barberien Cr. Lang Cr. Lang Cr. Lange CT. Lange | | Development |
| - Judith Gill Central Local Government Region - Chairman - Deputy Chairman Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) - Cr. Clark - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Zander - Cr. Pollard Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) Whole Council (established March 2011) - Cr. Browne - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Robinson - Cr. Lange CEO Performance Management Panel (established January 2011) - Cr. Lang - Cr. | Section 43 Regional Subsidiaries | |
| Central Local Government Region - Chairman - Deputy Chairman Section 101A Development Act 1993 Strategic Planning and Development Policy Committee (established June 2011) - Cr. Clark - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Lange - Cr. Zander - Cr. Pollard Section 41 Committees of the Northern Areas Council Northern Areas Council Finance Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) Northern Areas Council Works Committee (established March 2011) - Cr. Browne - Cr. Lang - Cr. Barberien - Cr. Moore - Cr. Robinson - Cr. Lange CEO Performance Management Panel (established January 2011) - Cr. Browne - Cr. Lange | Flinders Mobile Library | - Cr. Lange |
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| Management Committee (established August 2011) - Cr. Zander (proxy) - Scott Crawford - Tom Humphris - John Hennessey - Ian Harslett - David Humphris | Southern Flinders Regional Sports Complex | |
| 2011) - Scott Crawford - Tom Humphris - John Hennessey - Ian Harslett - David Humphris | · | _ |
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| · | | - David Humphris |
| 1 N° - 11 | | (proxy) |

| ORGANISATION | APPOINTED DELEGATE |
|--|---|
| Ewart Oval Management Committee (Gladstone) | - Cr. Zander |
| Gladstone Hall Management Committee | - Cr. Zander |
| Gladstone Swimming Pool Management Committee | - Cr. Zander |
| Gulnare Memorial Institute | - Cr. Lang |
| Jamestown Development Association | - Cr. Robinson - Cr. Pollard - Cr. Clark (Proxy) - Cr. Moore (Proxy) |
| Jamestown Health and Ambulance Centre Management Committee | - Cr. Moore - Cr. Pollard - Max Prior (community rep) - Jim Moss (community rep) |
| Jamestown Regional Hydrotherapy Pool Committee | - Cr. Moore |
| Jamestown Swimming Pool Management Committee | - Cr. Robinson |
| Laura Civia Cantra Managamant Cammittae | - Cr. Barberien |
| Laura Civic Centre Management Committee | |
| Mid North be active Field Officer Management Committee | - Manager Community Development |
| Northern Areas Community Road Safety Committee | - Cr. Lange - Cr. Browne (proxy) |
| | - Risk Management Officer |
| Northern Areas Council Audit Committee | - Chairman - Cr. Pollard - Lavonne Lea |
| Southern Flinders Regional Tourism Authority | - Cr. Lange- Cr. Browne- Manager CommunityDevelopment. |
| Spalding Community Management Committee | - Spalding Ward Councillor |
| Spalding Swimming Pool Management Committee | - Spalding Ward Councillor |
| Stone Hut Soldiers Memorial Hall Committee | - Cr. Barberien |
| Victoria Park Trust (Jamestown) | - Cr. Moore |
| Yacka Community Development Board | - Cr. Browne - Cr. Lang (Proxy) |

| ORGANISATION | APPOINTED DELEGATE |
|---|---|
| Yacka Hall Committee | - Leanne Kunoth |
| <u>CFS</u> | |
| Bundaleer CFS Group | - Cr Lange |
| Hallett CFS Group | - Cr. Robinson |
| Community Based Organisations | |
| AGL Hallett Wind Farm Community Fund Panel | - Cr. Lang - Manager of Community Development |
| Gladstone Community Development & Tourism Association Inc | - Cr. Zander |
| Georgetown Community Development Association Inc | - Yackamoorundie Ward Councillor |
| Jamestown Community Library | - Cr. Pollard - Cr. Moore - Vivian Hector - Chief Executive Officer |
| Rocky River District Health and Care Service Bus Committee | Cr. Lange CEO (proxy) |

Key External Organisation Links

Council is a member of involved with a number of statute and operational organisations, including:

- Central Local Government Region of SA
- Local Government Association of SA
- Local Government Finance Authority of SA
- Northern Passenger Transport Network
- Northern and Yorke Natural Resource Management Board
- Regional Development Australia Yorke and Mid North

ELECTOR REPRESENTATION

Section 12 (4) of the Local Government Act 1999 requires Council to undertake a review of all aspects of its composition and the division (or potential division) of the Council into wards at least once in every eight (8) years.

Pursuant to Section 12 (13) (a) of the Local Government Act 1999, the Northern Areas Council last completed a representation review in 2009, which ensured fair and equitable representation of all electors prior to the 2010 Local Government elections.

'The Review outcome was as follows:

- Council will continue to have wards. There will be four wards.
- The total number of electors will be nine, as listed below:
 - 1. Jamestown Ward: 4 Elected Members
 - 2. Spalding Ward: 1 Elected Member
 - 3. Rocky River Ward: 3 Elected Members
 - 4. Yackamoorundie Ward: 1 Elected Member
- The existing Ward names of Jamestown, Spalding and Rocky River will continue to be used;
- The Georgetown Ward was renamed Yackamoorundie Ward;
- A Chairperson will be elected from within the nine Elected Members elected by the voters.

•

CURRENT REPRESENTATION OF COUNCIL

According to the House of Assembly Roll and the Supplementary Voters Roll, as maintained by Council, there were 4334 persons eligible to vote in Local Government elections in the Northern Areas Council (as at 29.02.12). Electors 4334 – No of Wards 4 – Quota per Member - 481

| | Electors = | | | 4334 | No of Wards = | 4 | Quota per Member = | 481 |
|----------------|-----------------------------|----------|-------------|-----------------------------|--------------------------------------|---|-----------------------------|-----|
| | No of Elected Members | H/A Roll | CEO Roll | No of Actual Electors | Calculated Electors per Member | | % Variation From Quota | |
| Jamestown | 4 | 1531 | 399 | 1930 | 482 | | 0.21% | |
| Spalding | 1 | 354 | 125 | 479 | 479 | | -0.42% | |
| Rocky River | 3 | 1142 | 273 | 1415 | 471 | | -2.08% | |
| Yackamoorundie | 1 | 331 | 179 | 510 | 510 | | 6.03% | |
| Totals | 9 | 3358 | 976 | 4334 | | | | |

Comparison to Councils of a similar size:

The Northern Areas Council ward quota of 481 is comparable to Councils in South Australia of a similar size.

| Name | Number Of Electors | Number of Elected Members | Representation Quota |
|----------------------|-----------------------|---------------------------------|-------------------------|
| Goyder | 3136 | 7 | 448 |
| Tatiara | 4589 | 10 | 458 |
| Kangaroo Island | 3421 | 10 | 342 |
| Wakefield | 4844 | 11 | 440 |
| Lower Eyre Peninsula | 3429 | 7 | 489 |

Council's next elector representation review is due in 2017.

ORGANISATIONAL STRUCTURE

Senior Officer's of Council are the Chief Executive Officer, Manager Engineering Services, Manager Environmental Services, Manage of Finance and Manager, Community Development.

As at 30 June 2012, 5 members of the leadership team were paid a salary package, which varied from individual to individual.

Packages included:

- 9% superannuation
- Mobile phone
- Motor vehicle private use (some limited)

All other staff received their remuneration in accordance with Local Government Employee's Award, Municipal Officer's Award and Enterprise Bargaining Agreement covering works staff.

COUNCIL STAFF

Chief Executive Officer – Roger Crowley

(Appointed Chief Executive Officer, Northern Areas Council –July 2011) Overall responsibility in ensuring:

- The objectives of the Council's Strategic Plan are achieved;
- The policies of the Council are properly put into effect;
- The general management objectives and principles of personnel management as prescribed in the Local Government Act are put into effect;
- Management plans and budgets as determined by the Council are implemented;
- Other management, financial plans and controls are developed and implemented as required;
- The management of all areas of activity is of a high standard, and that operations are efficient and effective;
- Adequate planning is in place to ensure that the Council's immediate and long term objectives are achieved;
- Statutory requirements associated with the Council's activities are adhered to;
- Adequate resources are available to carry out all programs required by the Council;
- The Occupational Health, Safety and Welfare of all employees is ensured in his role as the Responsible Officer, under the Occupational, Health Safety and Welfare Act;

Manager of Finance - David Rattley

Appointed - June 2008

Responsible For:

- Preparation of budget
- Preparation of annual financial statements
- GST monitoring in departments and returns as required.
- Prepare Grants Commission returns ie ABS, BAS, etc
- Financial management, including financial planning
- Financial reporting
- All accounting functions
- The rating system
- Internal control
- Payroll management

Manager of Engineering Services - Peter Broughill

Appointed - November 2011

Responsible For:

- Effective and efficient operation of the outside work force engaged in capital and maintenance works;
- Promotion the interests of the Council in the community;
- Oversee the allocation of plant and labour resources;
- Control the procurement of materials within an approved budget;
- Preparation of cost estimates for major works schemes when directed;
- Participation in the training and development of employees;
- Ensure the effective implementation of the Council's Works Programme;

Manager of Environmental Services - Alan Thomson

Appointed July 1997

Responsible For:

- Statutory requirements under the Building Rules
- Building and general facilities maintenance
- Statutory requirements in respect to environmental and community health and associated regulations
- Septic tank and effluent disposal schemes
- Curator of Cemeteries
- Development Plans
- Compliance with Development applications and approvals
- Immunizations
- Dog Control
- Inspectorial Services
- Heritage requirements
- Management of by-laws and permits
- Management of general inspection
- Activities associated with the Development Act and Plan

Manager of Community Projects - James Lang

Appointed May 2012

Responsible For:

- Assisting community groups with the preparation of high quality funding submissions;
- Providing executive support to communities in the implementation of projects;
- Assistance to town development associations in strategic planning;
- Managing Council initiated (or Council supported) economic, community, cultural, youth and/or tourism related activities as required;
- Assistance with the drafting of complex or special correspondence and reports;
- Assistance with the preparation of Council Meeting Agendas and Recording of Council Meeting Minutes as required;
- Regular positive media coverage of Council and/or district projects and activities;
- Development of relationships with local and state media outlets;
- Exploration and implementation of opportunities and strategies to promote Council and its communities within Northern Areas Council and the region;

STAFFING - ADMINISTRATION

Administration staff currently comprise a mixture of fulltime, part-time and contract staff. Staff cover Council's main administration centre at Jamestown along with satellite offices at Gladstone and Spalding.

Michael Lambert, Risk Management Officer, Bernadette Semler, Executive Assistant, Tanya McKerlie, Office Manager/Payroll, Rosalie Jones, Records Management Officer, Karen Burford, Administration Support, Tanya Francis, Administration Support/Rates, Fiona Porter, Creditors,

Anna Bottrall, Administration Support, Bernadette McCarthy (Maternity Leave - Rates), Meagan Catford, Administration Support, Jill Bertram, Administration Support-Contract.

STAFFING – ENVIRONMENTAL

Gabby Swearse, Planning Officer, Margie Simpson, Administration Support, Jill Bertram, Administration support (contract), Garry Harris, Dog Control Officer.

STAFFING – ENGINEERING

David Cowin, Manager Technical Services, Anthony Kenning, Manager of Operations
Paula Duncan-Tiver, Administration Support, Rob Lock, Mechanic, Braeden Hagger, Mechanic,
Joseph Fahey, Team Leader/Multi Plant, Christopher Galpin, Truck Driver/Multi Plant Operator,
Anthony Cock, Truck Driver/Multi Plant Operator, Antony Thompson, Truck Driver/Multi
Plant Operator, John Penn, Multi Plant Operator, Malcolm Coe, Grader and Multi Plant
Operator, Gavin Cleggett, Grader/Multi Plant Operator, Graham Cowin, Grader/Multi Plant
Operator, Darren Klingner, Multi Plant Operator, Richard Cadzow, Grader/Multi Plant
Operator, Rodney Cock, Multi Plant Operator, Brian Ackland, Weedspray/Plant Operator, Greg
Caulfield, Light Plant Operator, Gardener/Light Plant Operator, Darren Partridge,
Gardener/Light Plant Operator, Alex Kirkman, Gardener/Light Plant Operator, Les Haynes,
Multi Plant Operator/Maintenance Team Leader, Trevor Ward, Multi Plant Operator/General
Maintenance, Ivan Rogers, Gardener/Multi Minor Plant Operator, Brian Rowe, Multi Plant
Operator, John Hall, Compactor Operator,

Local Government Trainees - James Cheffirs, Daniel Bowman and Gaige Gardam

Additional casual staff are utilised for mowing some township parks and gardens, maintaining and cleaning toilets, swimming pool operators and pool supervision, waste management at dumps and emptying of bins, as required throughout the year.

Gary Bice, Maintenance – Yacka (Casual), David Goodridge, Maintenance – Spalding (Casual) Nola Reynolds, Cleaner – Gladstone (Casual), Darren Jebb, Hydrotherapy Pool Operator, Jamestown (Casual), Noreen Kenning, Cleaner/Maintenance – Jamestown (Casual), Jo-Anne Chapman, Cleaner – Jamestown (Casual), Delma Noonan, Maintenance Worker – Georgetown (Casual), Rodney Dawson, Cleaner – Yacka (Casual), Diane Dunn, Hall Cleaner – Spalding (Casual), Garry Harris, Dog Control – Gladstone.

TRAINING UNDERTAKEN BY COUNCIL STAFF

| Eye Safety Training and Vision Testing | Bullying, Discrimination and sexual Harassment |
|--|--|
| Drugs and Alcohol in the Workplace | Overview and understanding of the SA |
| | Planning System |
| Shop Steward Training | Management Team OH&S Planning Session (x6) |
| CEO Residential Seminar | Fire Prevention officers Seminar |
| Risk Management Regional Forum | OHS&W Internal Auditor Training |
| Whistleblowers (Fraud and Corruption | Whistleblowers Protection Act Responsible |
| Reporting) | Officers |
| Operator/Mechanics introduction to Volvo | Evacuation of building in an emergency |
| Prime Mover | |
| Human Resources Intensive 2011 | Roads and Works Conference |
| Recycle Right CSO Training | Records Management Training |
| Council Development Assessment Panel – | Accident Investigation Training |
| General Training Session | |

ORGANISATON EFFICIENCY REVIEW

In order to ensure that Council is operating efficiently and effectively the Northern Areas Council undertook an organization review of its current structure, covering all Council departments including Finance and Administration, Environmental Services, Engineering Services (including the field workforce), Community Development and Governance.

The purpose of the review which was undertaken by Janet Binder, Janet Binder Consulting was to provide recommendations as to the appropriate organization structure required for the Northern Areas Council to meet the challenges now and in the future.

The review was undertaken during the period end of September to mid December 2011.

Finds of the review indicated that there were a number of things that work well in the organization including the commitment of Elected Members and staff to the organization and the community, staff knowledge, the number of successful projects completed.

A number of issues were identified as impacting on the organization and its human resources including increased level of compliance for local government, limited resources for rural Councils, increased community expectations, difficulty with attracting and retaining suitably qualified and experienced staff.

The report provided structural options to assist Council address the issues, which if implemented would assist the efficiency and effectiveness of Council. Also identified were opportunities to improve operational efficiency through improved work practices and systems.

The report was presented to Council in February 2012.

CITIZEN OF THE YEAR AWARDS 2012

Northern Areas Council's Citizen of the Year for 2012 was awarded to Gulnare resident Ian Burgess for his tireless commitment to the Gulnare community, through sporting and service organisations

Young Citizen of the Year Award was presented to Michael Lynch from Laura for his professional, business and leadership skills for youth in the area.

The Community Event of the Year was awarded to Laura Events Inc for their Laura Country Music Event, which provided local fundraising as well as entertainment opportunities.

Chairman Cr. Browne presented the recipients of the 2012 Northern Areas Council Australia Day Awards at the Council's official Australia Day Breakfast function at Gulnare on 26 January 2012..

CITIZENSHIP CEREMONY

Council's Chairman undertook 2 citizenship ceremonies during the year, welcoming 3 new residents officially as Australian citizens.

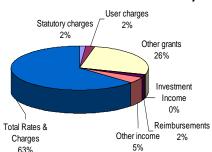
Annual Business Plan & Budget 2011/12 Summary

Northern Areas Council is responsible for maintaining the community's \$59 million worth of assets which includes local roads and footpaths, stormwater drainage, land and buildings. In addition, Council provides services for the benefit of it's residents such as waste management, street lighting, libraries and parks and gardens.

There are also certain services that Councils are required to provide under various Acts of Parliament such as planning and development and dog management. The reality is that these services cost money and Council's rates are the main source of funds to maintain these services and facilities.

Northern Areas Council produces a Strategic Plan and 10 Year Forward Financial Estimates that outline the long term priorities and objectives, including infrastructure needs for the community, and the costs to deliver them. This provides the framework for determining the level of rates, debt and service provision for the community.

In 2011/12 the Northern Areas Council needs to raise \$9.9m of revenue (excluding Loans). Of this, \$7.5m is operating revenue which includes \$3.6m in net general rates. Good fiscal management requires Council to increase general rates by 12.0% for the average ratepayer.



2011/12 Operating Revenue Mix

So, for around \$2.50 per day, the average ratepayer will receive the benefits of the following services which are proposed to be set down as part of the 2011/12 budget:

Capital Improvement Program

Transport

Kerbing & footpath program \$212,000.

Re-sealing of existing Sealed roads \$850,000 (includes \$295k of roads to recovery funding)

Unsealed road re-sheeting \$760,000.

Bridges \$151,000

Stormwater & flood mitigation works Spalding \$736,000 (approx. 2/3 grant funded)

Stormwater & flood design works at Laura \$90,000 (half grant funded)

Plant replacement program - Loans of \$1,044,800

Sport & Recreation

Southern Flinders Stadium \$1,530,000 (majority grant funded) Swimming Pool Lighting \$22,000

Playgrounds \$27,000

Community Amenities

New toilets in Ayr St, Jamestown \$140,000

Main St Upgrades in Georgetown \$187,000 (half funded via places for people)

Waste Transfer Station and Recycling Bins \$546,000

Jamestown Health Centre Extension \$300,000 (grant funded)

Council's 2011/12 operating budget totals \$8.4m and includes some of the following major services.

- \$750,000 will be spent on domestic waste collection, street cleaning and waste transfer operations;
- \$1.1m on infrastructure maintenance; and
- \$430,000 on maintaining parks and gardens across the Council.

Significant Influences and Priorities

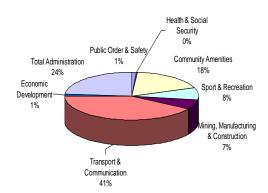
A number of significant factors have influenced the preparation of Council's 2011/12 Annual Business Plan. These include:

- Council to make gradual improvements towards a financially sustainable operating position.
- requirements to maintain infrastructure assets to acceptable standards including roads, footpaths, lighting, storm water drainage, street trees and plantings, open space and Council properties
- > reduction/removal of State/Commonwealth grant funding for services deemed to continue
- new fees/changes imposed by other government agencies e.g waste levy, NRM levy

In response to these factors, and to minimise the burden on rate-payers, the Annual Business Plan has been prepared within the following guidelines:

- the annual business plan will result in the total revenue raised through general rates increasing by 12.0% (including growth)
- reduction of a range of discretionary spending to reflect a need to "tighten our belts".
- maintenance of service levels for continuing Council programs and activities
- Renewed long term focus on road spending

2011/12 Operating Expense Mix



Where do my rates go?

For every \$100 paid in rates and charges, as a guide only, the breakdown in all Council expenses is as follows (there is no reflection made for grant funded or income generating activities).

Parks, Gardens & Recreation \$4.41
Municipal Governance \$1.02
Halls & Library Services \$1.22
Public Health & Safety \$0.98
Administration, Insurance & Customer Service \$15.32
Planning, Development & Compliance \$2.28
Community & Economic Development \$1.62
Engineering, Depot & Plant Services \$25.91
Roads and related activities \$32.09
Community Amenities (incl. Waste Mgt) \$11.17

How are my rates calculated?

Firstly, the 10 year Forward Financial Estimates are developed. This plan, which outlines Council's long term priorities and objectives, including infrastructure needs for the community and the cost to deliver them, provides the framework for determining the level of rates, debt and service provision for the community.

Once this framework is adopted, the parameters for the budget and the level of rates required to balance the budget is determined. The amount of rates payable by a ratepayer is determined by multiplying their property value by the rate in the dollar and by adding the fixed charge.

General Rates

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed in the Local Government Act 1999 – refer Section 168 of the Local Government Act 1999), is rateable. The Local Government Act provides for a Council to raise revenue for the broad purposes of the Council through a general rate, which applies to all rateable properties.

It is proposed to raise \$3,600,000 net general rate revenue in a total revenue budget of \$7,515,700. Council proposes to set a general rate of 0.2108 cents in the dollar for rural assessments and 0.2596 cents in the dollar for urban assessments to raise the necessary revenue.

Differential General Rates

Council proposes to impose differential general rates based on:

- whether the land is rural or urban,
- a general rate of 0.2108 cents in the dollar for rural assessments and 0.2596 cents in the dollar for urban assessments.
- penerating \$2,300,000 being raised from rural rates and \$1,300,000 being raised from urban rates

Fixed Charge

Council will impose a fixed charge on rateable properties of \$250, calculated as approximately 50% of the previous two year average actual administration & governance costs. The fixed charge is levied against the whole of an allotment (including land under a separate lease or licence) and only one fixed charge is levied against two or more pieces of adjoining land, whether intercepted by a road or not, if the land is owned by the same owner(s) and occupied by the same occupier(s). Council believes that a fixed charge provides an equitable base for the rating system.

If two or more pieces of rateable land within the area of the Council constitute a single farm enterprise, only one fixed charge may be imposed against the whole of the land. The Single Farm Enterprise provision allows for eligible farmers to achieve more equitable distribution of the fixed charge (which reflects the changing nature of farm holdings in the area). Approval is subject to a written application and such evidence as Council may reasonably require. Applications must be received by June 30 to take effect in the following financial year.

Annual Service Charges

Council provides a CWMS, to all properties in Jamestown. Council will recover the full cost of operating, maintaining and improving this service for this financial year (includes setting aside funds for the future replacement of the assets employed in providing the service) through the imposition of an annual service charge of \$345.00 per occupied property unit and \$300.00 per unoccupied unit.

Council provides a CWMS, to all properties in Laura. Council will recover the full cost of servicing the construction loan, operating, maintaining and improving this service for this financial year through the imposition of an annual service charge of \$345.00 per occupied property unit and \$300.00 per unoccupied unit.

Council provides a CWMS, to all properties in the Moyletown area of Jamestown. Council will recover the full cost of servicing the construction loan, operating, maintaining and improving this service for this financial year through the imposition of a service charge of \$345.00 per occupied property unit and \$300.00 per unoccupied unit.

Council provides a CWMS, to all properties in Gladstone. Council will recover the full cost of servicing the construction loan, operating, maintaining and improving this service for this financial year through the imposition of a service charge of \$356.00 per occupied property unit and \$309.00 per unoccupied unit.

Council will levy a service charge for garbage collection where Council currently has a garbage pickup. This annual service charge will be calculated at 100% of anticipated costs of roadside garbage collection and disposal for all areas having a pickup including rural areas. The Waste Collection Annual Service Charge proposed for 2011/12 year is \$190.00 per unit (2 bin system).

Please note that properties exempt from General Rates are not necessarily exempt from Annual Service Charges if applicable.

Property valuations do not determine the rates income to Council.

Valuations are only used to determine how much each ratepayer contributes to the total rates required.

What if I don't agree with the valuation of my property?

Your property's capital value assessment comes from a Government valuation adopted by the Council. If you have an objection, query or appeal in relation to this property valuation please contact the Valuer-General within 60 days of receiving your annual instalment rates notice. Objections should be forwarded to:

State Valuation Office GPO Box 1354 ADELAIDE SA 5001 Phone: 1300 653 346

If your objection is upheld, the Valuer-General will advise Council and your rates notice will be amended.

What rate relief measures are available?

In total, Council has budgeted \$25,000 to support rate relief options across the Council. This money will reduce rates levied for eligible pensioners and community organisations who provide subsidised support services to meet community expectations in areas such as aged care, sport and recreation and education.

Eligible pensioners may be entitled to a concession on rates, if not currently receiving one. Application forms, which include information on the concessions, are available from the Council at the Jamestown, Gladstone and Spalding offices. They are also available from Department for Families and Communities which administers the concession scheme on behalf of the State Government (Concession Hotline 1300 307 758). An eligible pensioner must hold a Centrelink or Veterans Pension Card or State Concession Card. The applicant must also be responsible for the payment of rates on the property for which they are claiming a concession. Payment of rates must not be withheld pending assessment of an application by the State Government as penalties apply to unpaid rates. A refund will be paid if Council is advised that a concession applies and the rates have already been paid.

Self-funded retirees who currently hold a State Seniors Card may be eligible for a concession toward Council rates. In the case of couples, both must qualify, or if only one holds a State Seniors Card, the other must not be in paid employment for more than 20 hours per week. If applicants have not received a concession on their rates notice, or would like further information, please contact the Revenue SA Call Centre on 1300 366 150.

The Department for Families and Communities may assist eligible persons receiving State and Commonwealth allowances with the payment of Council rates for their principal place of residence (remissions are not available on vacant land or rental premises). Please contact the nearest Families SA District Centre for details or phone the Concessions Hotline on 1800 307 758.

The Local Government Act permits a Council, on the application of a ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship.

Approximate rate increases per week

For a typical residential property, it will be \$1.90 on general rates and \$1.54 on the separate waste collection charge.

Rate Capping

Council has previously capped any increase in rates paid for all properties from the 2005-06 financial year to the 2008-09 financial year at 10%. This was replaced by a rate cap upon application of 50% from the 2009/10 financial year. Rate capping does not apply to properties where the current ratepayer was not a ratepayer for that property prior to 1st July 2010 or where a building/development approval has been granted since 1st July 2010 valued at \$20,000 or more. Applications for the rebate must be received by 31 August 2011. The removal of the 10% rate cap has resulted in a fairer redistribution of the rates burden in line with property capital values.

Incentive for Early Payment

Council is offering incentives for the early payment of rates. A discount of 2% will apply if rates are paid in full by 1st September 2011.

Payment of rates

The payment of rates will be by four equal or approximately equal instalments, with the instalments falling due on the following dates:

- ➤ First instalment 1st September 2011
- ➤ Second instalment 1st December 2011
- ➤ Third instalment 1st March 2012
- ➤ Fourth instalment 1st June 2012

If the payment due date is not a business day, the rates are due on the next business day following the non-business day on which the payment falls due.

Rates may be paid:

- By post
- ➢ BPAY
- > By Direct Deposit into Council's Bank Account:

NAB - Jamestown, BSB: 085-645, Account No: 68 199 9824 Account Name: Northern Areas Council. Please use your assessment number as the reference number

- In person at the Council offices at:
 - 94 Ayr Street, Jamestown during the hours of 9:00am to 5:00pm Monday to Friday
 - 14 Fifth Street, Gladstone during the hours of 9:00am to 1:00pm and 1:30pm to 5:00pm Monday to Friday
 - 11 Main Street, Spalding during the hours of 10:00am & 2:30pm Tuesdays & 9:00am to 1:00pm and 1:30pm to 5:00pm on Thursdays.
- ➤ Via Australia Post In person at any Post Office, By Phone on 13 18 16 using Visa or Mastercard or go to postbillpay.com.au

Any ratepayer who may, or is likely to experience difficulty with meeting the standard payment arrangements is invited to contact the Rates Officer, to discuss alternative payment arrangements. Council treats such inquiries confidentially.

The Local Government Act provides that a Council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month.

Natural Resources Management Levy

As part of the Northern & Yorke Natural Resources Management Region, Council proposes to set a Separate Rate for the Northern & Yorke NRM Board Levy of 0.0132 cents in the \$ to recover the \$172,953 set by the Board as this district's contribution.

Any queries relating to the NRM Levy should be directed to:

Northern & Yorke NRM Board PO Box 175, Crystal Brook SA 5523

Phone: (08) 8636 2361

Email: board@nynrm.sa.gov.au

This levy is shown as a separate item on all rate notices.

Annual Business Plan and Budget

A full copy of the Annual Business Plan is available for inspection at no charge at the principal office 94 Ayr Street Jamestown SA 5491 or can be downloaded from Council's website at www.nacouncil.sa.gov.au

ENGINEERING

Northern Areas Council covers an area of 3070km² and maintains 2197km of roadways, mainly open surface and unsealed. 133 km of Council's road network is sealed. This Council area covers a number of townships, the largest being Jamestown, and other major towns are Laura, Gladstone, Spalding and Georgetown, and a number of smaller townships including Yacka, Gulnare, Caltowie, Narridy, Stone Hut and Tarcowie.

Rural road maintenance has occupied the majority of plant and labour allocations through resheeting, patrol grading, maintenance reseals and some private work that has been undertaken.

During 2011/2012, Council resheeted 57km of its road network, on all or part of the following roads;

Mayfield Road, Claremont Road, Forrest Road, Yacka Koolunga Road, Racecourse Road, Andrews Road, Hill River Road, Hutt River Road, Collinsfield Road, Mitchell Road, Andrews Silo Road, Hutt Hill Road, Broughton Valley Road, Boultons Hill Road, Ward Hill Road, Diagonal Road, Euromina Road, Pages Hill Road, Campbell Range Road, Springs Road, Mallee Grove Road, Neindorf Road, Hacklins Corner Road, Georgetown-Huddleston Road, Munduney Road, Georgetown-Caltowie Road, Lehmanns Road, Smallacombe Road, Yarrowie Road, Stone Hut West Road.

Roads resealed:

Hawker Street, Yacka, Bute Street, Jamestown, Hill River Road, Andrews, Booyoolie Street, Laura Garden Street, Laura, James Street, Georgetown, East Terrace, Laura, Mill Street, Laura, Gladstone Huddleston Road, William Street, Georgetown, Appila-Gladstone Road, Broughton Road, Yacka

Roads sealed

Brogan Road, Jamestown, Centre Street, Gladstone, South Terrace, Jamestown, Irvine Street, Jamestown, Creek Street, Jamestown, Bristow Street, Laura, Fifth Street, Gladstone, Hospital Access Road, Laura.

Major projects Council's engineering staff worked on during the year included:

- Siteworks for the Southern Flinders Regional Sports Complex, Gladstone
- Flood Mitigation project at Spalding
- Laura CWMS ponds
- Georgetown Places for People project
- Completion of Jamestown Places for People

Council has been working on implementing the Rural Property Addressing system over a number of years. This system numbers residences with an easily identified number to assist emergency services, tradespeople and other organisations to locate properties.

Letters were sent to all landowners during June 2012, advising them of their new property address. Appropriate signage will be installed in the coming months, with the project expected to be completed in the first quarter of the 2012/2013 financial year.

Council maintains 1 airstrip located at Jamestown, and 3 Community Waste Water Management Systems, located at Jamestown, Laura and Gladstone.

In line with Council's plant replacement program a new Volvo Prime Mover and new ride on mower were purchased, along with a number of smaller plant items.

Council has continued to review its waste management operations. With the rationalisation of waste sites Gladstone was the only operational landfill site, with Jamestown and Spalding operating as transfer stations.

Council continues to operate a weekly kerbside waste collection service to all households within townships and on request to rural properties. Council staff are developing a kerbside recycle collection to be implemented early in the 2012/2013 financial year.

FIRE PREVENTION

The Northern Areas Council encourages all residents and its ratepayers to undertake necessary fire prevention measures on their properties.

An advertising campaign was run through local newspapers circulating in the district along with information provided in Council Newsletters and Council Offices.

Inspection of township properties was undertaken during October 2011.

125 Section 105F notices, and one Expiation Notice under The Fire and Emergency Services Act were issued in 2011/2012 financial year. All work was completed before any further action needed to be taken.

ENVIRONMENTAL SERVICES

Council provides a range of services, many being prescribed by various Acts and Regulations.

- Building Code of Australia
- Local Government Cemeteries Act
- Development Act
- Dog and Cat Management Act
- Environment Protection Act
- Food Act
- Heritage Act

Development and Planning

A total of 159 development applications were approved in the 2011/2012 year, with a total value of \$7.409M. This was in comparison to the 155 applications approved in 2010/2011 valued at \$15.5M and 210 approved in 2009/2010 valued at \$10.5M.

| Durollings | 14 |
|---|------------------|
| Dwellings | + - · |
| Additions/Renovations | 18 |
| Sheds/Garages/Carports | 44 |
| Verandah/Pergolas | 12 |
| Toyota Dealership | 1 |
| Land Division | 16 |
| Variation to Application | 1 |
| Swimming Pool | 4 |
| Telecommunication/Wind Monitoring Masts | 3 |
| Solar panel installations | 5 |
| Family Room | 1 |
| Granny Flat | 1 |
| Grain Silos | 1 |
| Internal modifications | 2 |
| Consulting Rooms | 1 |
| Aircraft Hangar | 1 |
| Beer Garden | 1 |
| Demolitions | 1 |
| Office-Storeroom | 1 |
| Shelter | 1 |
| Signage | 2 |
| Shipping Containers | 2 |
| Miscellaneous | 26 |
| Total Number of Applications | 159 |
| Value of Development Applications | \$7,409,816.90 |

Dog and Cat Management

The number of dogs registered for the 2011/2012 financial year saw an increase of 63 dog registration more than the previous 12 months.

Council has continued to encourage and promote responsible dog ownership, through education and awareness processes, and held a free microchipping day during the year.

The majority of dog complaints are dealt with in a minimum timeframe, and most commonly, are dogs found wandering that are quickly re-united with their owners, usually due to ease of identification. Being able to locate dog owners quickly saves time and distress to owners and their pets, and reduces the cost to Council.

Feral cats continue to be a problem and Council continues to receive requests to hire out its cat traps.

Regular checks are undertaken by Council's Dog Inspector for un-registered dogs on premises.

| Number of dogs registered | 1362 |
|---------------------------------------|-------------|
| Dog registration fees collected | \$26,384.60 |
| Reported dog attacks | 10 |
| Barking dog complaints | 5 |
| Expiation notices issued | 17 |
| Number of dogs impounded | 11 |
| Number of notices for wandering dogs | 16 |
| Number of notices for dog harassments | 1 |

Environmental Health

Council's Environmental Health Officer, Alan Thomson conducted 19 health inspections throughout the Council area in 2011/2012.

Council is aware of health education within the community and provides Food Information Kits to food businesses and community groups, and advice to organisations running events within the Council area, in terms of the food handling and preparation.

Swimming Pools

There are 3 Council owned, volunteer run Swimming Pools in the Council area located at Jamestown, Gladstone and Spalding.

A range of school, VACSWIM courses are run at these pool during the summer season along with competitive swimming carnivals and trainings.

Council supports these pools by way of assistance with supervisor's wages and some material and maintenance costs.

Major lighting upgrades were undertaken at the Gladstone and Spalding pools during this year.

Building Fire Safety Committee

Pursuant to Section 71 of the Development Act, 1993, the Northern Areas Council Building Fire Safety Committee carried out inspections and provided guidance for many licensed premises and premises offering overnight accommodation.

The Building Fire Safety Committee consists of:

Peter Harmer, Harmer LG Colin Patten. CFS Building Fire Safety Branch Alan Thomson, Manager, Environmental Services

Immunizations

Council supports a local immunization campaign in the Council area, contracting this service to the Rocky River Health Service.

Heritage Act

The "Heritage of the Upper North" report issued by the Department of Environment and Heritage lists places, buildings etc in the Northern Areas Council that are entered in the State Heritage Register and are places of local heritage value.

The last Heritage Survey was undertaken by Flightpath Architects in February 2011.

Cemeteries

There are a number of Cemeteries located within the Council area at the following townships: Jamestown, Spalding, Laura, Georgetown, Gulnare, Gladstone, Caltowie, Tarcowie, Narridy and Yacka.

Council's Manager, Environmental Services is the Curator of Cemeteries, with the exception of the Yacka Cemetery who have their own Curator, Basil Boulton, and are run by the Yacka Cemetery Trust.

Council staff have responsibility for leases, burials, plaques for columbarium's and placement of ashes, along with maintenance of cemetery grounds. Genealogy enquiries are dealt with at all 3 Council's Offices, with assistance from local historical groups.

Development Plan Amendment Township Review

Council endorsed the Northern Areas Council Township Development Review draft report allowing community consultation to commence for a 6 week consultation period.

The Department of Planning and Local Government (DPLG) reviewed the Statement of Intent (SOI) and has commended Council for its preliminary detailed strategic work in the form of the Spatial Outcomes Report. Agency and public consultation has been undertaken.

Staff are continuing to work with Planning Consultant Bob Hart, to identify contaminated land sites in townships. The review is expected to be completed by the end of 2012.

Council Development Assessment Panel

The Council Development Assessment Panel (CDAP) is an independent body that has powers delegated to it relating to planning assessment.

The role of CDAP is to consider any applications referred to it by the Planning Officer. The Planning Officer deals with the majority of the Development Applications under delegated authority.

Membership

The Council's Development Assessment Panel consists of:

- Presiding Member: Narelle Schmidt
- Independent Members: Tracey Cunningham, Ian Trengove, Jo-Anne Daly and Jill Wilsdon
- Elected Members: Cr.Geoff Lange and Cr. Merv Robinson
- 1 Development Assessment Panel meeting was held on 17th October 2011.

| Name | No Of Meetings |
|-------------------|----------------|
| | Attended |
| Narelle Schmidt | 1 |
| Tracey Cunningham | 1 |
| Ian Trengove | 0 |
| Jill Wilsdon | 1 |
| Jo-Anne Daly | 1 |
| Cr. Geoff Lange | 1 |
| Cr. Merv Robinson | 1 |

Sitting Fees

Presiding Member - \$150 per meeting, Independent Members and Council Members - \$100 per meeting.

<u>Travel Allowance</u>: 75 cents per kilometre

Community Development

Council's Community Projects Development Manager, was successful in securing the following grant funds from external sources, during the 2011/2012 financial year.

| Grant | Applicant | Project |
|---------------------------|--------------------------------------|---------------------------------|
| SA History Fund | Jamestown Flying Group | Wilkins Signage |
| Department for Veterans | | Memorial stain-glassed window |
| Affairs | Mannanarie Hall Committee | restoration |
| | Jamestown Peterborough Football & | pump and fittings for accessing |
| Active Club Program, ORS | Netball Club | treated water |
| | | treated water pipe and |
| Active Club Program, ORS | Jamestown Lawn Tennis Club | sprinkler fittings |
| | Laura Events Inc (2012 Laura Country | |
| Festivals Australia | Music Festival) | Workshop and Walk up funding |
| Office for Recreation and | | |
| Sport | Star Club Field Officer | Star Club Officer (3 years) |

Community Projects Budget and Grant Rounds

Since 2008/09 Council has assigned funds to the Community Projects Budget to consider 'one-off' requests from community groups for support where projects do not 'fit' existing funding or grant guidelines.

With the increasing number of 'one-off' requests being presented to Council from both Section 41 Committees or Incorporated community and sporting groups, it became prevalent that a process was required to ensure the fair and equitable distribution of the funds.

The allocation of funds from the Community Projects Budget was distributed over two grant rounds one in November 2011 and February 2012. A total of 39 applications were received with funding allocated to the following 19 groups:

| Successful Applicants 2011/12 | Awarded |
|---|---------|
| Belalie Arts Society (Jamestown) | \$700 |
| Caltowie Memorial Hall & Progress Association | \$3,000 |
| Georgetown into the Future | \$1,500 |
| Gladstone Community Development & Tourism Association | \$1,000 |
| Gulnare Community Development Board | \$1,728 |
| Jamestown Community School Chaplaincy Support Group | \$1,500 |
| Jamestown RSL & Combined Services Club Inc | \$2,141 |
| Jamestown Twilight Netball | \$2,300 |
| Laura Community Development & Tourism Association | \$3,000 |
| Laura Cricket Club | \$3,000 |
| Laura Events Inc | \$1,500 |
| Laura Folk Fair Inc | \$1,500 |
| Lions Club of Jamestown | \$1,400 |
| Mannanarie Public Hall Centenary Celebration | \$1,500 |

| Rocky River Historic & Arts Society Inc (Laura) | \$1,000 |
|---|----------|
| Spalding Football Club Inc | \$1,000 |
| Spalding Sports Association | \$3,000 |
| Stone Hut Development Committee | \$1,310 |
| Yacka History Group | \$2,335 |
| | \$34,414 |

Community programs

During 2011/2012 Council continued to participate in joint regional initiatives that provide opportunities or assistance for its residents. These initiatives provided transport assistance, sport and recreation development and support for families and individuals to eat well and be active.

Obesity Prevention & Lifestyle (OPAL) Program

Council together with the District Council of Mount Remarkable, the District Council of Peterborough and the Rural Health Team were successful in receiving funding for five years to implement the Obesity Prevention and Lifestyle (OPAL) funding.

OPAL is a joint Federal, State (SA Health) and Local Government healthy weight initiative aimed at 0 – 18 year olds. OPAL aims to encourage government and local community groups to work together to develop and implement community-wide solutions to health issues.

The Rural Health Team contributing 40% of the required local funds with the three participating Local Council's contributing the remaining 60%. Contributions and benefits are on a basis of District Council of Mount Remarkable (40%), Northern Areas Council (40%) and District Council of Peterborough (20%). These percentages reflect both the respective Council's share of financial input and share of the project resources, both human and financial.

The OPAL Manager and OPAL Support Officer will implement State interventions and local initiatives to support children, families and the community to eat well and be active.

Healthy Communities Initiative

Funding received through Phase Two of the Department for Health and Ageing's the Healthy Communities Initiative will implement Southern Flinders LIFE (Living is for Everyone). Southern Flinders LIFE is a joint project between the District Council of Mount Remarkable, District Council of Orroroo/Carrieton, District Council of Peterborough, Port Pirie Regional Council and Northern Areas Council and the Port Pirie Regional Health.

The Healthy Communities Initiative aims to increase the number of adults predominantly not in the paid workforce engaged in physical activity and healthy eating programs and activities.

The Initiative has supported a Healthy Communities Coordinator within the region to oversee and coordinate the implementation of Southern Flinders LIFE within the five Councils. The Coordinator will continue to implement the following initiatives into 2012/2013:

- subsidise the costs to individuals of participating in healthy eating, physical activity or healthy lifestyle programs;
- run or partner with community based healthy lifestyle programs;

subsidise training for community members to run community based healthy lifestyle
programs where this does not contradict professional or accreditation requirements of
specific programs.

The Coordinator will split her time equally to work across the five regions. While based at the District Council of Mount Remarkable, the Coordinator will be in the Northern Areas Council region one day per fortnight, as a minimum.

Mid North Be Active Field Officer

Council continued commitment to the Mid North *be active* Field Officer along with the Port Pirie Regional Council, District Council of Mount Remarkable, District Council of Orroroo Carrieton, District Council of Peterborough, Port Pirie Regional Health Service and the Office for Recreation and Sport.

The role of the be active Field Officer is to work with Sporting Clubs, associations, schools and physical activity providers to support the development of active recreation and sport; further develop clubs and organisations and the programs and services they provide; and increase community participation in active sport and recreation programs.

The be active Field Officer has concentrated efforts towards:

- Creating the capacity fitness and dance instructors
 - Sport and Club development
 - funding applications
 - come and try ie Lifeball initiative
 - Club and volunteer training
 - Office for Sport and Recreation partnerships
 - STARCLUB development program
 - STARCLUB Sport & Recreation Development Conference
 - Meetings with registered Clubs regarding projects for grant applications

NORTHERN AREAS COUNCIL YOUTH ADVISORY COMMITTEE (NAYCYAC)

NACYAC continue to hold monthly meetings throughout the year and have had an extremely positive year, promoting and contributing through the events and programs held.

NACYAC provides the Northern Areas Council region youth with a voice in the decision making on youth events and activities, relative to them in the community.

NACYAC'S ACHIEVEMENTS / EVENTS FOR 2011 – 2012

The NACYAC Track

This event is held annually at the Jamestown Show and is NACYAC's biggest fundraising event for the year.

The event mirrors the Yellow Brick Road event held at the Royal Adelaide Show. This "track" event receives good support and donations from the community. The committee prepares 200 bags and 10 different stops around the show, the participant works their way around the show collecting prizes. In October 2011 the Committee sold out of all bags prepared which was a great success. The committee raised over \$1000 from this event which will be used for other events and programs the committee hold for the youth of our region. This event takes a lot of hard work and effort by the Committee and shows the dedication that members have.

Jamestown Christmas Pageant

NACYAC were involved in the Jamestown Christmas Pageant held in December 2011. NACYAC Committee members entered a float in the pageant as a team building, fun exercise as well as promotion and increase awareness of NACYAC within the community.

NACYAC Re-Launch

Throughout 2011 NACYAC developed new logos and direction for the committee. The committee moved from the 'be heard' slogan to 'youth making a difference'. After several years of heavy promotions and community awareness of the committee members felt that we no longer just want to be heard but to start making a difference for the youth within our region.

The Committee held a launch party which invited many different Community groups / MP's / Elected Members and Committee Sponsors which presented them with a overview of what the committees aims are, how the committee will be contributing to the community and how the community can continue to support the committee. The Re-Launch was a great way for the committee to promote the new direction it wants to take.

National Youth Week

National Youth Week 2012 celebration 'NACYAC'S Mid Week Movies' held on Wednesday 18th April 2012 in the school holidays, the event had several elements for the movies including a popcorn machine, health board, and tea served. NACYAC held a movie at 4pm for the younger youth in our region attracting over 150 people to the movie. The Jamestown APEX Club then served a Yiros Tea and showed a second movie for the older youth, this movie attracted over 50 people. NACYAC provided health world which is at all NACYAC's events which is a board providing health and wellbeing handouts and information for youth to take home.

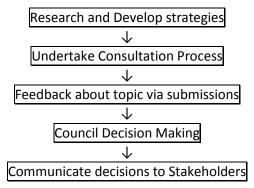
NACYAC have got a busy year planned for the 2012/13 year. NACYAC will continue to strengthen partnerships with the Rural Health Team, Southern Flinders Health Team and the Healthy Communities initiative. NACYAC will continue to work with the OPAL program to make sure every event and initiative has guidance and support from the OPAL team to strengthen the OPAL message to Youth within our region.

PUBLIC CONSULTATION

The Council consults with local residents on particular issues that affect their neighbourhood.

Northern Areas Council has adopted a Public Consultation Policy in accordance with Section 50 of the Local Government Act 1999. This policy is available for inspection at the Council Offices and on Councils website.

The steps taken in implementing the Consultation and Decision Making processes are outlined below:



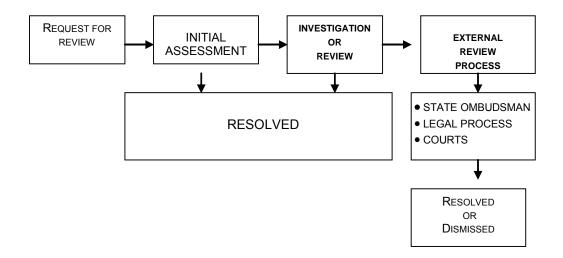
INTERNAL REVIEW OF COUNCIL DECISIONS

The Northern Areas Council is committed to transparent decision making processes, and to providing access to a fair and objective procedure of the internal review of decisions.

Grievances may arise as a result of dissatisfaction with a decision about a policy, procedure, service or fee. All attempts are made to resolve grievances quickly and efficiently, without the need for formal applications for review to be lodged. The procedure provides guidance for dealing with formal requests for internal review of decisions of Council, its employees, and other people acting on behalf of Council.

The Northern Areas Council Internal Review of Council Decisions Procedure, has been adopted in accordance with Section 270 of the Local Government Act. A copy is available on Councils website.

The following diagram demonstrates the review processes available to the applicant for the review of Council decisions.



Copies of the Procedure are available from Council Offices at Jamestown, Gladstone and Spalding for no charge.

COMPLAINTS AND COMPLIMENTS PROCEDURE

Council adopted a Complaints and Compliments Procedure in March 2010.

This procedure deals with any person who has an issue or concern about the services, decisions or actions of Northern Areas Council, they are welcome to contact Council about it. Northern Areas Council has a complaint management system in place to ensure all complaints are dealt with fairly and efficiently.

This procedure was reviewed in December 2011, with no change. A copy of the procedure is available on Council's website.

TENDER POLICY AND PROCEDURE

Council's Tender Policy and Procedure has established basic principles that allow industry to have an equal opportunity to compete and participate. They aim to protect the interest of all parties and to ensure propriety and public accountability in arranging contracts within local government. Council's Tender Policy and Procedure was reviewed in December 2010 (without change).

Tenders are called if:

- (1) the expected value for any one item of plant or machinery is over \$440,000 (including GST).
- (2) the expected value for any other one item of a goods or service is over \$110,000 (including GST).

The execution of projects by contract, or the supply of goods or services, are initiated by one of four basic tendering procedures. These being:

- Open Tenders. All interested parties are invited through open public advertisement to tender on a common basis. Tenderers are required to prove they have the necessary competence, resources, quality, occupational health and safety management and financial capacity to undertake the work.
- Selected Tenders. A limited number of organisations are directly invited to tender because of their proven experience or recognised ability to undertake particular work.
- Negotiated Tenders. A firm tender is arrived at by negotiation with a single prospective organisation. The negotiations must be carried out in good faith.
- Pre-registered tenders. Expressions of interest are invited for a project. Applicants are
 evaluated with a small number meeting the required criteria then being invited to
 tender.

A copy of Council's Tender Policy is available on the Council website.

PROCUREMENT POLICY

Council's Procurement Policy was reviewed in December 2011, with no change.

The purpose of the Policy is to establish a framework of broad principles to ensure that the procurement of goods and services by Council are:

- Timely
- Competitive and cost effective
- Of quality and fit for intended purpose
- Support the efficient delivery of Council services

The Policy provides Elected Members, Council Staff, potential suppliers and buyers and the community with a framework detailing how procurement activities will be undertaken by Council in a consistent, fair and transparent manner.

COMMUNITY LANDS

Council has compiled a register of all lands determined through public consultation that are not excluded from the definition of community land.

Pursuant to Section 197 (3) of the Local Government Act 1999, Council at its meeting on 14th December 2004, adopted Management Plans for all Council Community Lands.

APPLICATION OF COMPETITION PRINCIPLES—NATIONAL COMPETITION POLICY

In accordance with the Revised Clause 7 Statement on the Application of Competition Principles to Local Government under the Competitive Principles Agreement (September 2002), Council is required to review its business activities in order to determine whether Council is involved in any "significant business activities", that should be subject to the Government Business Enterprises (Competition) Act 1996.

Private Works

Council undertaken private works during the year, on an ad hoc basis, dependant on workload, however this was not considered to be a significant activity under the Competition Principles..

There were no activities conducted by Council in Category 1 (ie business activities with an annual revenue in excess of \$2 million, or employing assets in excess of \$20million).

During the reporting period, Council did not receive any complaints regarding the application of competitive neutrality.

CONFIDENTIALITY

During 2011/2012, Council excluded the public from their meetings on 8 occasions.

Matters considered under confidentiality were: Annual rental of premises, request to purchase land, legal advice – Memorandum of Understanding, Industrial land extension land requirements, quotations Southern Flinders Regional Sports Stadium, Organisational Efficiency Review Report.

Council considered in each instance, the need to maintain confidentiality.

Number of occasions that information originally declared confidential has subsequently been made publicly available;

- 11

Number of occasions that information declared has still not subsequently been made publicly available:

_ 4

DOCUMENTS AVAILABLE TO THE PUBLIC

The following documents are available for public inspection at the Council Office, 9 am to 5 pm Monday to Friday at 94 Ayr Street, Jamestown from the reception staff. Members of the public may purchase copies of these documents and the current charges (GST inclusive) are shown below.

| Document | Available | Fee |
|-------------------------|--|-------------------|
| Council Meeting Minutes | Subscription – posted | \$50 per annum |
| | locally | |
| Council Agenda | Subscription – full copies postage and handling | \$100 per annum |
| Council Agenda | Subscription – Agenda full copies at the standard copy | 25 cents per page |
| | rate per page | |

Council charges 25 cents per page for the following documents:

- Council Agenda
- Council Minutes
- Annual Financial Statements
- Assessment Book Entry
- CEO's Roll
- Delegation of Legislation Register
- Development Application Register
- Development Applications by Consent
- Information Statement for Freedom of Information
- Register of Elected Members Allowances and Benefits
- Register of Employees' Salaries, Wages and Benefits
- Register of Fees and Charges Levied by Council
- Register of Public Streets and Roads
- Statutory Appointments
- Strategic Plan
- Supplementary Development Plans previously on Exhibition
- The Budget Statement

Policy Documents

- General Policy Manual
- Code of Conduct for Council Members
- Code Of Practice for Access to Council Meetings and Council Documents
- Internal Review of Council Decisions Procedure
- Order Making Policy
- Public Consultation Policy
- Tender Policy & Procedure
- Code of Conduct to be observed by employees
- Purchase of Goods and Services Policy
- Privacy Policy
- Sale and Disposal of Land or Other Assets Policy

OTHER INFORMATION REQUESTS - FREEDOM OF INFORMATION

Requests for other information not included in the above listed documents are considered in accordance with Section 9 of the Freedom of Information Act, 1991. The Freedom of Information Act 1991 provides legislation and guidelines for access and provision of information to the public. Requests under the FOI Act 1991 for access to documents in the possession of Council should be accompanied by the relevant application fee and directed in writing to:

Freedom of Information Officer Northern Areas Council PO Box 120 Jamestown SA 5491

Forms are available at the Council Office. Applications will be responded to as soon as possible within the statutory 30 days of Council receiving the properly completed Freedom of Information Request Form, together with the application and search fees.

There were NO Freedom of Information requests in 2011/2012.

DISTRIBUTION OF INFORMATION

Council distributes a regular newsletter to all householders within the Council area. Council also has a comprehensive mailing list of people who have requested a copy of the newsletter,

but live outside the householder distribution network. The newsletter is an update of Council activities, forthcoming events, changes to services (ie dump times, etc) and provides a vital link between Council and communities.

In addition to the Council newsletter, Council utilises local regional newspapers circulating in the area, with regular press releases, notices required under legislation and general information to the wider community. These newspapers are the: *Northern Argus* (based at Clare) and the *Flinders News* (based at Port Pirie), *Jamestown Journal, Gladstone Gazette, Mid North Broadcaster, Spalding Scribe, Laura Cares*. Council also uses local radio networks to broadcast information to residents.

Council has established a website which further enhances Council's ability to provide information on its services to the community. This website has links to towns and community organisations within the Council area. The website is also updated with Council Meeting Minutes and Agendas, Employment vacancies etc. The website address is www.nacouncil.sa.gov.au.

AMENDMENT OF COUNCIL RECORDS

A Member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the Local Government Act 1999. A member of the public may then request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date. To gain access to these Council records, a member of the public must complete a Freedom of Information Request Form as indicated above outlining the records, that person wishes to inspect.

SUBSIDIARIES

The Central Local Government Region was incorporated under provisions of the Local Government Act 1999. A regional subsidiary of its member Councils: Barossa, Barunga West, Clare & Gilbert Valleys, Copper Coast, Flinders Ranges, Light, Mallala, Mount Remarkable, Northern Areas, Orroroo/Carrieton, Peterborough, Port Pirie, Wakefield and Yorke Peninsula. A copy of the 2011/2012 Annual Report is attached.

INDEPENDENCE OF AUDITORS

Council's Audit fees for the 2011/2012 financial year were \$9542.50. There were no non audit fees paid.

OCCUPATIONAL HEALTH, SAFETY AND WELFARE COMMITTEE

Council's Occupational Health, Welfare and Safety Committee meet quarterly, with the Committee made up of an equal number of management and employees.

Committee comprises as follows:

MANAGEMENT REPRESENTATIVES

Roger Crowley

Anthony Kenning

David Cowin

EMPLOYEE REPRESENTATIVES

Bernadette Semler (Administration Rep)

Darren Klingner (Eastern)

David Tobin (Western)

Michael Lambert Risk Management Officer

The Chief Executive Officer is ultimately accountable and responsible for the implementation and monitoring of Occupational Health, Safety and Welfare, although responsibilities arising out of implementation are delegated to the most appropriate Senior Officer within the Council.

Council recognises the important contribution both Health and Safety Representatives and the OH&S Committee can make to the Northern Areas Council's OH&S Programme. Therefore consistent with legislation, the following practices apply:

- Health and Safety Representatives will be invited to participate in regular inspections and workplaces;
- Health and Safety Representatives will be notified of any accidents which occur within their work group and will be invited to participate in the ensuing investigation;
- Representatives and the Committee will be consulted on any proposed changes to the workplace, plant and substances which may affect employee health or safety;
- Representatives and the Committee will be consulted on the planning and programming of action necessary for health and safety;
- Representatives and the Committee will be consulted on any other matters affecting health and safety at the workplace.

Under the OH&S Injury Management Policy, all employees of the Northern Areas Council will be provided with:

- A workplace environment, systems of work, plant and substances that minimise the risk of disability while at work and demonstrates a system approach to planning and implementing Occupational Health and Safety;
- Effective Injury Management in accordance with the Workers Rehabilitation and Compensation Act, 1986, and regulations, to assist work injured employees return to work and achieve the best practicable levels of physical and mental recovery;
- Equitable claims management in accordance with the Workers Rehabilitation and

- Compensation At, 1986, (and associated Regulations), for all employees who suffer a disability in the course of their employment;
- Effective processes and procedures for consultation in OHS&W and Injury Management.

Under the OH&S responsibilities, employees are required:

- To take reasonable care of their own safety and that of others at work;
- To use safety devices and protective equipment correctly and in accordance with health and safety procedures;
- To obey all instructions from their supervisors issued to protect their own personal health and safety and that of others and not to perform any procedure or task unless they have received appropriate training and instruction;
- To take such action as is within their competence and responsibility to report or make such recommendation to a higher level as they deem necessary to avoid, eliminate or minimise hazards of which they are aware in regard to working conditions or methods;
- To report any accident or injury which arises in the course of their work;
- To keep work areas in a safe condition;
- To ensure they are not, by the consumption of alcohol or a drug, in such a state to endanger their own safety or that of others;
- To not interfere with, remove or displace and safety guards, safety devices or protective equipment unless it is as part of an approved maintenance or repair procedure;
- To elect Occupational, Health, Safety and Welfare Representatives;
- To support and use appropriate consultative structures.

LOCAL GOVERNMENT ASSOCIATION MUTUAL LIABILITY SCHEME – RISK MANAGEMENT REVIEW 2011/2012

The Risk Management Review process is an important annual appraisal of LGAMLS Council Members and forms a Risk Management component to the Performance Bonus System for the (2011/2012) contribution period. The Review gives Council the opportunity to be rewarded back (as a "discount") a certain percentage of the Gross Contribution via the Bonus System.

Information relating to the Performance Bonus System will be included in the Results Report back to the Council.

The establishment of the LGAMLS in 1989 provided Local Government in South Australia with an effective and efficient means of managing public liability and professional indemnity (civil liability) claims. The LGAMLS has secured viable civil liability cover for all South Australian Councils. Through the LGAMLS, Councils in South Australia have been afforded unlimited civil liability cover, access to experienced civil liability claims management, risk management and legal advice and protection from a sometimes volatile commercial insurance industry.

The LGAMLS' influence on the management of civil liability is reliant to the provision of various products and services to advise Local Government. The management of civil liability in Local Government can only be achieved by the application of risk management within each Council.

Scope

The Risk Management Review covers most areas of Council operations and specifically areas that have a level of civil liability exposure according to LGAMLS experience, or areas that require a formal risk management approach to prevent potential civil liability claims. As the main pieces of legislation that are administered by Local Government, focus is given to compliance with legislation such as the Local Government Act 1999 and the Development Act 1993.

Objectives

The objectives of the Risk Management Review continue to:

- Provide an incentive for Council to embrace risk management through the provision of a risk management component within the Performance Bonus System;
- Understand the level of liability management being practised across the Local Government sector;
- Identify failures in the communication of LGAMLS risk management requirements;
- Identify areas require further risk management application;
- Analyse the risk management benchmarks being achieved and result to be translated across the sector;
- Focus on deficiencies via an Action Plan;

Methodology

The Risk Management Review questions are divided into the following Categories and Sections:

Risk Management

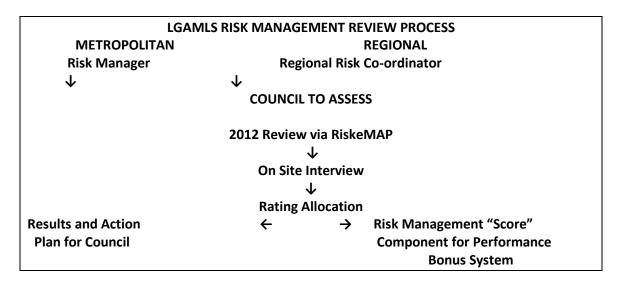
- Risk/Emergency Management and Professional Indemnity
- Committee/Non employment Management and the management of vulnerable groups;
- Contract Management Systems;

Land Management

- Legislative requirements;
- Asset management programmes and systems;
- Land use (Lease/Licence/Permit activities)

Road Management

- Legislative requirements
- Road management programmes and systems



The review was divided into eight categories as follows:

RISK MANAGEMENT REVIEW RESULTS

| Section | LG Average | Regional | Northern |
|------------------------------------|------------|----------|------------------|
| | | Average | Areas Council |
| Risk Management Systems and | 77.9% | 74.2% | 52.2% |
| Framework | | | |
| Business Continuity and Emergency | 72.1% | 67.3% | 45.2% |
| Managing Committees, | 89.0% | 86.6% | 72.0% |
| Volunteers/Community Programmes | | | |
| and Grants | | | |
| Contract Management Systems | 90.0% | 89.0% | 78.0% |
| Land/Assets-General Asset | 84.3% | 81.5% | 59.8% |
| Management | | | |
| Land/Assets-Land Use & Operational | 87.8% | 85.1% | 75.4% |
| Framework | | | |
| Roads/Systems & Programmes | 90.7% | 89.6% | 76% |
| | 04.00/ | 70.00/ | 57.20/ |
| Tree Management | 81.8% | 78.3% | 57.3% |
| AVERAGE OVERALL RESULT | 84.2% | 81.4% | 65.6% |

SECTION 41 COMMITTEES OF COUNCIL

The Local Government Act 199 replaced the former Section 199 Committees of Council with Section 41 Committees of Council.

These Committees play a key role in liaison between Council and the relevant communities or interest groups, and their predominately volunteer member base are a vitally important to Council.

Council's Section 41 Committees are as follows:

Organisation

- Appila Springs Improvement Group
- Ewart Oval Management Committee
- Georgetown Heritage Society
- Gladstone Hall Management Committee
- Gladstone Swimming Pool Management Committee
- Gulnare Memorial Institute Committee
- Jamestown Development Association
- Jamestown Health and Ambulance Centre Management Committee
- Jamestown Regional Hydrotherapy Pool and Gymnasium Management Committee
- Jamestown Swimming Pool Management Committee
- Laura Memorial Civic Centre Management Committee
- Mid North be active Field Officer Management Committee
- Natural Disaster and Risk Mitigation Working Party
- Northern Areas Community Road Safety Committee
- Northern Areas Council Youth Advisory Committee
- Southern Flinders Regional Tourism Authority
- Southern Flinders Regional Sports Stadium Committee
- Spalding Community Management Committee
- Spalding Swimming Centre Management Committee
- Stone Hut Development Committee
- Stone Hut Soldiers Memorial Hall Committee
- Victoria Park Trust
- Yacka Community Development Board
- Yacka Hall Committee
- Yacka History Group

Volunteers on these Committees cover such areas as:

- Halls
- Swimming Pools
- Ovals, Recreation Grounds and Sport
- Historical Groups
- Tourism

REGISTERS

As required under the Local Government Act 1999 and Local Government Elections Act, Council is required to keep the following Registers:

- Members Register of Interests (Section 68)
- Members Register of Allowances and Benefits (Section 79)
- Officers Register of Salaries (Section 105)
- Officers Register of Interests (116)
- Fees and Charges (Section 188)
- Community Land Management Plans (Section 196)
- Community Land (Section 207)
- Public Roads (Section 231)
- By Laws (Section 252) *Please note that Council does not have any by-laws.

CODES

- Members Code of Conduct (Section 63)
- Code of Practice for Access to Meetings and Documents (Section 92)
- Employees Code of Conduct (Section 110)

STATUTORY POLICIES

- Contracts and Tenders Policies (Section 49)
- Public Consultation Policy (Section 50)
- Reimbursement of Council Member Expenses Policy (Section 77(1)(b)
- Provision of Facilities and support for Council Members Policy (Section78)
- Council Member Training and Development Policy (Section 80A)
- Internal Control Policies (Section 125)
- Road Naming Policy (Section 219)
- Policy on Order Making (Section 259)
- Internal Review of Council Decisions Policy (Section 270)

LOCAL GOVERNMENT (ELECTIONS) ACT 1999

• Campaign Donation Returns (prepared by candidates) (Part 14)

FREEDOM OF INFORMATION ACT

• Information Statement (Section 9)

Other Registers maintained by Council include:

- Asset Register
- Plant Register
- Playground Inspection Register
- Dog Registration Register
- Development Register
- Register of Leases and Licences
- Register of Contracts/Tenders
- Register of Wheelie Bins
- Loans Register
- Insurance Register
- Asbestos Register

POLICY DOCUMENTS

- General Policy Manual
- Complaints and Compliments procedure
- Confidentiality of Council Reports Policy

- Continuous Improvement Policy
- Control of Elections Signs for Federal, State and Local Government Elections, Referenda and Polls
- Council Member Conduct Complaint Handling Policy
- Electronic Communication Facilities Policy
- Fraud and Corruption Policy
- Grievance Resolution Policy
- Hire of Public Address System Policy
- Investment Policy
- Privacy Policy
- Procurement Policy
- Records Management Policy and Procedure
- Risk Management Policy
- Rocky River District Health & Care Bus Policy
- Safe Environment Policy
- Sale and Disposal of Council Land and other Assets Policy
- Volunteer Policy
- Whistleblower Protection Policy

GENERAL COUNCIL POLICIES

CFS Fire Prevention

- Burning of Freshwater Creek (Spalding Township)
- CFS Callouts and Council Plant
- Fire Prevention Roadsides

Community

- Australia Day Participation
- Caravan Park Gladstone
- Housing Trust Flats (Jamestown/Spalding townships)
- KESAB/Clean Up Australia
- Roadside cultivation
- Roadside Drainage
- Rural Watch
- Temporary Road Closures Advertising
- Tourism
- Management of Town Development Boards and/or Associations
- Request for reimbursement of travel costs by community groups or Members of the public

Council Buildings

Annual allocation for the management of Council owned Caravan Parks

Council/Councillors

- Canvassing of Council Members
- Community Development
- Committees of Council
- Media Statements
- Planning and Strategy Meeting
- Professional Services
- Public Relations
- Title
- Training and Development Plan for Council Members
- Council Development Assessment Panel Sitting Fees and Travel Expenditure

Development/Building/Health

- Access for the Disabled
- Building Inspection Policy
- Construction Industry Training Fund
- Desludging of Septic Tanks
- Secondhand relocatable dwellings
- Subdivisions
- Sub Division Policy
- Subdivisions creating new allotments
- Development application fee waiver for community organisations
- Referral fee for the installation of solar panels and rainwater tanks

Finance

- Closed Roads (Sale of)
- Debt Collection
- Pensioner Concession (payment terms when a concession is removed)
- Purchasing Policy
- Rates
- Rate Fines to be applied
- CWMS service charge for aerobic waste water systems
- Business use of roads rent
- Appointment of Acting CEO in the absence of the CEO
- Rebate Council rates and lease fees for Clubs
- Annual rental for Development Boards

Miscellaneous

- Equipment (Hiring of)
- Economic Incentive Development Policy
- Requests for public street lights
- Theodolite/distance measuring combination unit
- Control of galahs and corellas

Staff

- Discretion
- Emergency Callouts
- Employment/Hiring Staff
- Official Functions
- Private Work
- Training Policy- Staff
- Work Experience/Community Service Order Schemes

Traffic/Signage

- Stock Control Signs/Lights
- Traffic Signs/Flashing lights for special events
- "Truck Wheel Dust" Stopping Zones
- Applications for Bed and Breakfast directional signage

Trees/Reserves

- Heritage Agreement Endangered species (Spalding Ward)
- Silky Oaks (Spalding Township)
- Tree Maintenance
- Tree Planting
- Tree Removal (footpaths)

Waste Management

- Fire Ban Days
- Plastic Chemical Containers
- Wheelie Bin Household Collection
- Wheelie Bin prohibitive substances
- Extra wheelie bin being placed on a township property
- Garbage Collection outside townships
- Annual Greenwaste Collection
- Rules for use of Councils waste depots by the public and contractors

Works

- Council Plant
- Grading Construction or maintenance
- Patrol Grading
- Pipes, cables etc under Council roadways (including electric fence wiring)
- Playground
- Property Access
- Underground Power to properties (installation)
- Weed Spraying

OCCUPATIONAL HEALTH, SAFETY AND WELFARE POLICIES AND PROCEDURES

- OHS&W Injury Management Policy
- OHS&W Injury Management Procedure
- Design, Purchasing, Hire and Lease Policy
- Pre-Placement Medical Policy
- OHS&W Responsibilities
- Consultation Policy/ procedure Guidelines
- OHSW Committee
- Election of Health & Safety Representatives
- Asbestos Policy/Procedures
- Emergency Procedures Manual
- First Aid Policy
- Smoking in the Workplace Policy
- Induction Procedure
- Inspection/Hazard Control System
- Management of Workplace Substances Policy
- Manual Handling Policy
- Personal Protective Equipment Policy / Procedure
- Inclement Weather Conditions & Skin Cancer policy
- Inclement Weather Cond. & Skin Cancer Procedure
- Training & Development Policy
- Visual Display Unit/Keyboard Policy
- Accident Reporting& Investigation Procedure
- Signage at roadworks Audit Procedure
- Confined Space Policy/Procedure
- Excavation& Trenching Policy
- Workplace Bullying Policy
- Isolation Tagging & Lockout Policy/Procedure
- Noise Control Policy
- Job Safety Analysis Procedure

HUMAN RESOURCES POLICIES

Section 107 (1) of the Local Government Act 1999 states "The chief executive officer must

ensure that sound principles of human resource management are applied to employment in the administration of the council, and must take reasonable steps to ensure that those principles are known to all employees."

A review of Council's Human Resource Policies was commenced in November 2010.

There are also a number of policies / procedures that also impact on employees which are part of Council's suite of OHS&W Policies / Procedures (e.g. Workplace Bullying).

Policies, Codes and Guidelines adopted by Council that affect Council employees

- Employee Code of Conduct (reviewed 13 Dec 2011)
- Electronic Communication Facilities Policy (reviewed 13 Dec 2011)
- Continuous Improvement Policy (reviewed 13 Dec 2011)
- Grievance Resolution Policy & Guideline (reviewed 13 Dec 2011)
- Fraud and Corruption Prevention Policy (adopted 13 Dec 2011)
- Media Protocol Policy (Adopted August 2011, reviewed 13 Dec 2011)
- Complaints and Compliments Procedure (reviewed 13 December 2011)
- Correspondence Procedure (reviewed 13 December 2011)
- Council Induction Policy (reviewed 13 December 2011)
- Procurement Policy (reviewed 13 December 2011)

HR Policies, Procedures and forms

- Recruitment & Selection Policy
- Recruitment, Selection & Induction Procedure
- Performance Appraisal Policy
- Performance Appraisal Procedure
- Performance Appraisal for CEO & Senior Officers form
- Performance Appraisal for Administrative Officers form
- Performance Appraisal for Field Employees form
- Conduct, Counselling and Discipline Policy
- Conduct, Counselling and Discipline Procedure
- Conduct, Counselling & Discipline Termination Checklist
- Equal Employment Opportunity
- Training and Development Policy



Central

Local Government Region of South Australia

Incorporated under provisions of the Local Government Act

Annual Report for 2011 - 2012

A regional subsidiary of:

- The Barossa Council
- District Council of Barunga West
- Clare & Gilbert Valleys Council
- District Council of The Copper Coast
- The Flinders Ranges Council
- Regional Council of Goyder
- Light Regional Council
- District Council of Mallala
- District Council of Mount Remarkable
- Northern Areas Council
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Port Pirie Regional Council
- Wakefield Regional Council
- District Council of Yorke Peninsula

Contact Details

Postal Address:

PO Box 168 CRYSTAL BROOK SA 5523

Telephone:

(08) 8638 5557 0427 609 404

Facsimile:

(08) 8638 5551

Email:

ceo@centralregion.sa.gov.au

Website:

www.centralregion.sa.gov.au

The Central Local Government Region of South Australia

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence and as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999.

The Central Region is established to:

- ✓ undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- ✓ facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- ✓ develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- ✓ develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- ✓ develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- ✓ undertake projects and activities that benefit the region and its communities
- ✓ associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Central Region is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the Central Region and ensure that the Central Region acts in accordance with its Charter. The Board has 15 members, comprising one representative elected from each constituent Council:

- Barossa Council
- District Council of Barunga West
- Clare & Gilbert Valleys Council
- District Council of The Copper Coast
- The Flinders Ranges Council
- Regional Council of Goyder
- Light Regional Council
- District Council of Mallala

- District Council of Mount Remarkable
- Northern Areas Council
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Port Pirie Regional Council
- Wakefield Regional Council
- District Council of Yorke Peninsula

The Region's area spans the Barossa through the Clare Valley, Yorke Peninsula, Adelaide Plains, Mid and Upper North districts through to the Flinders Ranges, covering 27 per cent of the incorporated area of the State and comprises some 27 per cent of the State's population outside Adelaide.

Office Bearers for 2011/12

| Chairman: | Mayor James Maitland (Wakefield) |
|--------------------------------------|---|
| Deputy Chairs: | Mayor Ray Agnew (Yorke Peninsula) Cr Neville Wilson (Port Pirie) |
| Executive Members: | Mayor Allan Aughey (Clare & Gilbert Valleys) Mayor Ruth Whittle (Peterborough) |
| Delegate to the LGA State Executive: | Mayor James Maitland (Wakefield) Mayor Allan Aughey (Clare & Gilbert Valleys) Mayor Ray Agnew (Yorke Peninsula) - proxy |
| Executive Officer: | Anita Crisp |
| Auditor: | Ian G. McDonald |

Central Local Government Region Board of Management

The Central Local Government Region Board of Management comprises an elected delegate appointed from each of the 15 member councils. A proxy delegate is also appointed, with policy provisions allowing for representation by other elected or endorsed members.

Following the November 2010 Local Government elections, constituent Councils of the Central Local Government Region appointed the following Council delegates to the CLGR Board of Management for a term to expire at the 2014 Local Government elections, subject to the provisions within the Charter or amendment by a constituent Council:

| Council | Delegate | Proxy Delegate |
|---------------------------------------|-------------------------|-------------------------|
| The Barossa Council | Mayor Brian Hurn | D/Mayor David DeVries |
| District Council of Barunga West | Mayor Dean Dolling | Cr Brian Rooney |
| District Council of the Copper Coast | Mayor Paul Thomas | D/Mayor Dean Rodda |
| Clare & Gilbert Valleys Council | Mayor Allan Aughey | Cr Elizabeth Calvert |
| Flinders Ranges Council | Mayor Peter Slattery | D/Mayor John Shute |
| Regional Council of Goyder | Mayor Peter Mattey | D/Mayor Judy Partington |
| Light Regional Council | D/Mayor Dean Rohrlach | nil |
| District Council of Mallala | Mayor Marcus Strudwicke | nil |
| District Council of Mount Remarkable | Mayor Sandra Wauchope | D/Mayor Ray Walker |
| Northern Areas Council | Chair Ben Browne | D/Chair Denis Clark |
| District Council of Orroroo Carrieton | Chair Colin Parkyn | D/Chair Malcolm Byerlee |
| District Council of Peterborough | Mayor Ruth Whittle | Cr Frank Hardbottle |
| Port Pirie Regional Council | Cr Neville Wilson | D/Mayor John Rhode |
| Wakefield Regional Council | Mayor James Maitland | D/Mayor Darryl Ottens |
| District Council of Yorke Peninsula | Mayor Ray Agnew | Cr John Rich |

Meetings of the Central Region Board of Management

Four meetings of the Central Local Government Region Board of Management were held during the 2011/12, each hosted by one of the member Councils.

The meeting host and location is rotated throughout the region on alphabetical order.

Meetings were held:

- Friday 4th November 2011, hosted by Port Pirie Regional Council (Port Pirie)
- Friday 10th February 2012, hosted by Wakefield Regional Council (Balakalva)
- Friday 11th May 2012, hosted by District Council of Yorke Peninsula (Ardrossan)

Committee Meetings

In accordance with its Charter, the Central Local Government Region maintains several sub committees to assist in effective project implementation and governance. The committees generally meet on an as-needs basis and comprise representatives from the various member councils along with, in many cases additional delegates from other relevant regional bodies or state government agencies:

| Committee | Members | Meeting Dates |
|---|---|--|
| Executive Committee: | Mayor James Maitland, Mayor Ray Agnew, Cr Neville Wilson, Mayor Allan Aughey, Mayor Ruth Whittle | 20 th July 2011 14 th September 2011 1 st May 2012 6 th June 2012 |
| Audit Committee: | Mayor Ray Agnew (Chair), Cr Kathie Bowman, Dr Andrew Johnson, Mr Colin Davies | 1 st September 2011 10 th February 2012 |
| Member Councils CEO's Forums: | Mr David Morcom (Barossa), Mr Nigel Hand (Barunga West), Mr Roy Blight (Clare & Gilbert Valleys), Mr Peter Harder (Copper Coast), Mr Colin Davies (Flinders Ranges), Mr John Brak (Goyder), Mr Brian Carr (Light), Mr Charles Mansueto (Mallala), Mr Sean Cheriton (Mt Remarkable), Mr Roger Crowley (Northern Areas), Mr Iian Wilson (Orroroo/Carrieton), Mr Terry Barnes (Peterborough), Dr Andrew Johnson (Pirie Regional), Mr Phil Barry/Geoff Sheridan (Wakefield), Mr Andrew Cameron (Yorke Peninsula). Chaired by a member of the CLGR Executive | 15 th July 2011 14 th October 2011 16 th December 2011 15 th April 2012 |
| Transport Infrastructure Planning Committee: | Mr Iian Wilson - Chair (Orroroo Carrieton), Mr Grant McKenzie (Clare & Gilbert Valleys), Mr Roy O'Connor (Goyder), Mr Fred Linke (Barunga West), Mr Brenton Pearce (Mt Remarkable), Mr Len Wilton (Port Pirie), Mr Richard Pym (Copper Coast), Ms Joanne Buchanan (Regional Development), Mr Bob Bemmerl (DTEI) *Flood Remediation Project Sub-Committee | 7 th July 2011 29 th September 2011 30 th November 2011 29 th February 2012 23 rd April 2012 *8 th February 2012 *13 th June 2012 |
| Regional Climate Change Steering Committee: | Mr David Morcom (Barossa), Ms Anita Crisp (CLGR Executive Officer), Ms Kelly-Anne Saffin (RDA Y&MN), Ms Anne Moroney (RDA Barossa), Ms Lynne Walden/Pam Pilkington (N&Y NRM Board), Mr Mike Fretwell (Y&MN ZEMC), Mr Adam Gray (LGA) Technical Panel - Dr Jacqueline Balston, Mr Anthony Kosturjack, Dr Tim Milne, Ms Sylvia Roughan, Ms Karla Billington, Ms Melissa Rebbeck, Dr Murray Townsend | 5 th August 2011 18 th August 2011 18 th October 2011 7 th November 2011 |
| Coastal Councils Network: | Ms Aleisa Lamanna (Mallala), Mr Geoff Sheridan (Wakefield), Mr Stephen Goldsworthy (Yorke Peninsula), Mr Andy West (Copper Coast), Mr Nigel Hand (Barunga West), Patrick Clifton (Port Pirie), Muriel Scholz (Mt Remarkable). Ms Deborah Allen (Coastcare Facilitator) – ex officio | 1 st August 2011 14 th December 2011 7 th May 2012 |
| Regional Waste Management Committee: | Mayor Ruth Whittle (Chair), Mr Darren North (Pt Pirie), Ms Paula Duncan-Tiver (Northern Areas), Mr Roger Crowley (Northern Areas). Ms Vanessa Loechel (Waste Coordinator) – ex officio. | 4 th November 2011 24 th February 2012 18 th May 2012 |
| Water Project Steering Committee: | Mr Iian Wilson (Orrroroo Carrieton), Mr Mark Hill (Flinders Ranges), Mr Richard Pym (Copper Coast), Cr Denis Clarke (Northern Areas). Ms Kelly-Anne Saffin/Saideh Kent (RDAY&MN), Mr Clark Inham/Ms Jennifer Munro/Kathie Bowman (Northern & Yorke NRM), Ms Kris Swaffer (DFW), Mr Paul Doherty (SA Water. | 7 th July 2011 5 th August 2011 27 th October 2011 7 th May 2012 |
| Windfarm Project Steering Committee: | Mayor Allan Aughey (C&GV), Cr Paul Kretschmer (Mt Remarkable), Gabby Swearse/Alan Thomson (NAC), Chris Gosling (Goyder). Kelly-Anne Saffin (RDA), Anne Brown (Greening Australia), Mary-Anne Young (RSSA). Mr Trevor White (Windfarm Liaison Officer) – ex officio. | 10 th October 2011 24 th October 2011 7 th November 2011 30 th January 2012 18 th April 2012 |
| Executive Officer Performance Review Committee: | Nil | Nil |

Regional Forums and Workshops

In order to progress specific priorities and actions, the Central Local Government Region occasionally holds information forums or workshops to allow member councils and other relevant stakeholders to come together and discuss or learn about particular initiatives.

The forums and workshops provide an opportunity for greater awareness, understanding and engagement with various Central Local Government Region activities and increases the level of active involvement by stakeholders. The following issue-specific forums were held during the 2011/12 financial year.

| 29 th November 2011 | Windfarm Planning Workshop, Clare |
|--|---|
| 30 th January; 1 st & 3 rd February 2012 | Waste Managers Sub-Regional Update Forums, Kapunda, Clare & Melrose |
| 3 rd November 2011 | Coastal Councils Annual Forum, Pt Germein |
| 10 th November 2011 (cancelled) | Regional Transport Workshop – Special Local Roads Briefing, Crystal Brook |
| 27 th September 2011 and 24 th February 2012 | LG Reform Program 'Mid North Asset Management' Sub-Regional Update, Crystal Brook |
| 28 th July 2011 | Flood Damage Briefing with LGA and LG Disaster Fund, Pt Broughton |
| 30 th March 2012 | Regional Planning Review Forum, Pt Pirie – hosted in conjunction with the Northern & Yorke Natural Resources Management Board and Regional Development Australia Yorke and Mid North |
| 2-3 rd April 2012 | National Broadband Network Sub-Regional Forums – hosted in conjunction with Regional Development Australia, Mallala, Clare, Kadina, Pt Pirie, Orroroo |
| 3-4 th April 2012 | Coastal Councils and Australian Government – Site Visits |
| 10 th May 2012 | Windfarm Industry Development Forum, Ardrossan – hosted with the Northern & Yorke Natural Resources Management Board and Regional Development Australia Barossa and Yorke/Mid North |
| 6 th June 2012 | Ngadjuri #2 Native Title Claim Forum, Burra |

Achievements for 2011/12

During the 2011/12 year, the Central Region continued to progress a number of priority activities, pursued under the three key target areas identified within the strategic and business plan:

1. Board Governance and Operations

- ✓ The operation of the Central Region subsidiary is in accordance with legislative requirements and board policy
- ✓ CLGR is well regarded by its member councils and stakeholders as a valid and relevant organisation

Achievements for 2011/12

- · CLGR Board meeting agendas & minutes distributed in accordance with policy.
- Application to Minister for audit committee exemption.
- Committee operations executed within terms of reference.
- Attendance section 43 regional subsidiary training seminar.
- Central Region executive support operational review.

2. Local Government Leadership and Sustainability

- √ The Central Local Government Region Councils supported to collaboratively improve service delivery, resourcing & financial capacity
- ✓ Central Local Government Region Councils well represented & regarded at state and national Local Government levels
- ✓ Improved awareness & understanding of Central Region Council issues and activities by key stakeholders & political decision makers

Achievements for 2011/12

- Allocation of \$320,000 CLGR reserve funds towards LG Reform sub-regional projects.
- Submit proposal for funding support for sub-regional projects to LGA.
- Mid North Asset Management project scoping study and project officer brief complete.
- Coordination of meetings with Flinders Shared Services Group and LGA.
- Attendance by Local Government Minister to quarterly meetings of Central Region.
- Attendance by Local Government Association (LGA) and Department of Planning and Local Government (DPLG) at Central Region quarterly meetings.
- Communications with LGA and Office of Local Government staff as required.
- Quarterly Council Chief Executive Officer's forum held.
- Coordination of Central Zone appointments to LGA State Executive Committee.
- Regional representation at SA Regional Organisation of Councils (SAROC) and LGA State Executive meetings.
- · Attendance at Local Government Association SA general meetings and forums in Adelaide.
- Attendance at Australian Local Government Association assembly in Canberra.
- Communication with SAROC Executive Officers on key issues as required.
- Participation of relevant regional agencies and bodies on Central Region committees and at workshops and forums as appropriate.
- Member of Parliament briefings as required.
- Monthly newsletter prepared and distributed.
- Regular ABC local radio and newspaper media coverage of Central Region projects and events.
- Central Region website updated.

3. Regional and Community Sustainability

✓ The long-term economic, environmental and social sustainability of the Central Local Government Region is fostered through pro-active, innovative, efficient and collaborative approaches to issues of priority.

Achievements for 2011/12

Regional Identity & Cohesion

- Convened Regional Strategic Alliance meetings with Northern & Yorke Natural Resources Management Board (NRM) and Regional Development Australia Yorke and Mid North (RDA).
- · Hosted Yorke/Mid North Annual Planning Review Forum in Port Pirie with NRM and RDA.
- Secured funding and ongoing support for annual planning forums from State Government.
- Review, feedback and ongoing liaison to LGA 'Growing Country Communities and Regional Development' policy.
- · Coordinate LG nominees to Regional Development Australia (RDA) Yorke/Mid North.
- Panel member at PIRSA regional development forum.
- Convened update briefings of RDA and NRM to Central Region meetings.
- Participation in Regional Government Coordination Network.
- Continued Central Region office co-location with Regional Department of Transport, Crystal Brook.

Waste Management

- Funding of \$120,000 secured from ZWSA to engage Regional Waste Coordinator for 2 years.
- Regional waste management committee re-established.
- Attendance at LGA and ALGA Landfill and waste management forums.
- Waste management update forums held.
- Funding submissions to Mobile Muster prepared.
- Report to SAROC on waste service charges.
- · Liaison with ZWSA and Councils regarding e-waste collections.
- Liaison with EPA regarding Illegal Dumping unit.
- Support to Councils regarding waste management issues, as required.

Transport

- Convened Central Region Transport Committee, including participation by DTEI and RDA.
- Assessment, inspection and regional submission to Special Local Roads program.
- Participation in RDA Regional Freight Forum, Wallaroo.
- Commitment towards development of Regional Transport Strategy with Regional Development Australia.
- Liaison with MP's and agencies regarding Central Region Council flood damage and need for review of disaster fund quidelines.
- Report to SAROC and drafted Notice of Motion to LGA General Meeting seeking review of LG Disaster Fund guidelines.
- Report to SAROC seeking support for a timely resolution by the Minister for Transport regarding the legal responsibilities for road reserves.
- Funding of \$90,000 secured for Local Road Flood Remediation project.
- Attendance at Roads Conference, Barossa.

Environment

- · Convened meetings of Coastal Councils Network.
- · Convened annual Coastal Councils forum at Pt Germein.
- Delivery of second year of \$700,000 Australian Government Caring for our Country Coastcare project.
- Development of Coastal Action Plan and funding proposal to Northern & Yorke NRM board.
- Local Government representative attendance at Regional NRM Board meetings.
- Supported NRM funding submission to Biodiversity fund.
- Participation in NRM Conservation Action Planning, Biodiversity fund and NRM Integration workshops.

Water Resources

- Continued funding of Technical Officer (Water) for access by Central Region Councils.
- Support for development of business cases and funding submissions for water projects.
- Convened Central Region Water Committee.
- Attendance at LGA Stormwater Management Agreement Review briefing and written submission.
- Report to SAROC on water charges for sporting and community groups.
- · Attendance at LGA Murray Darling Basin Plan forum.
- Murray Darling Association Region 8 annual update to Central Region board.

Climate Change and Emergency Management

- Establishment of regional climate change project steering committee and technical panel.
- Hosted regional climate change vulnerability workshop in Clare.
- Completion of Regional Climate Change Vulnerability Assessment report.
- Presentation of Regional Climate Change report to various regional, state and national forums.
- Secured funding of \$40,000 from State Government towards engagement of Regional Climate Change Coordinator.
- Participation on LGA Climate Change Steering Committee.
- Coordinated LG representation to Yorke/Mid North Zone Emergency Management committees (ZEMC).
- Attendance ZEMC workshop.
- Report to SAROC seeking support to implement common boundary alignment; opportunities for greater regional resource sharing; and formal linkages and reporting between the Regional Zone Emergency Management Committees and Regional Bushfire Management Committees.
- Correspondence to Regional Bushfire Management committee regarding smoke drift and burning policies.
- Funding for Regional Climate Change Vulnerability Assessment with RDA, NRM and ZEMC support.
- · Attendance at statewide Climate Change Sector Agreement forum in Adelaide.

Community Wellbeing, Health and Prosperity

- Convened and hosted regional visit by NBN co in conjunction with RDA.
- Meeting with NBN Co regarding anomalies in broadband rollout.
- Submission to Federal Regional Telecommunications review.
- Funding of \$150,000 secured from State Government for engagement of Windfarm Liaison Officer.
- Windfarm Project Steering committee established.
- Submission to State Government Windfarm Planning Reforms and Central Region delegation meetings with MP's and Agencies.
- · Report to SAROC on windfarm development.
- Convened meeting of Ngadjuri #2 Native Title Claim Councils.
- Support for Light Regional Council Model and Guidelines to assist Local Governments to assess the long term economic and financial impacts of growth and any short term implications.
- Participation on LGA Sport and Recreation Committee.

IAN G McDONALD FCA



4 November 2012

Mayor J Maitland President Central Local Government Region of SA Inc. PO Box 94 MELROSE SA 5483

Dear Mayor Maitland

Please be advised that I have now completed the external financial audit of the Region for the financial year ended 30 June 2012.

The audit opinion has been signed without qualification.

Report on Matters Arising from the Audit

There is no matter that requires a report to the Minister.

I am satisfied with the action taken in relation to my audit communication during the year.

The Auditor's Independence Declaration has been provided.

2. Adequacy of the Internal Control Environment

In my opinion the Subsidiary's internal control environment is adequate.

A review of the internal control framework documentation should be undertaken annually.

Liability limited by a scheme approved under Professional Standards Legislation

1st Floor, 206 Greenhill Road, Eastwood, SA, 5063 PO Box 75 Henley Beach SA 5022 Mobile: 0419 620 906 Residence: 8356 0825 Facsimile: 8356 6397

Email: imd1962@bigpond.net.au

Please do not hesitate to contact me on 0419620906 if further information is required.

Yours sincerely

Jamoale

Ian Mc Donald

Cc: Sean Cheriton

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2012

| | NOTES | 2012 | 2011 |
|---|-------|------------------|----------|
| INCOME | | 8 | \$ |
| Council Contributions | 3, | 147,543 | 165,332 |
| Grants, Subsidies and Other Contributions | 4. | 796,980 | 541,337 |
| Investment Income | 5. | 22,516 | 22,108 |
| Other Incomes | 6. | 14,320 | 19,500 |
| TOTAL INCOME | | 981,359 | 748,277 |
| EXPENSES Materials, Contracts & Other Expenses Depreciation | 7, | 920,340 6,529 | 579,944 |
| TOTAL EXPENSES | | 926,869 | 579,944 |
| OPERATING SURPLUS (DEFICIT) | | 54,490 | 168,333 |
| Asset Disposal & Fair Value Adjustments | 8. | | (19,293) |
| NET SURPLUS (DEFICIT) | | 54,490 | 149,040 |
| TOTAL COMPREHENSIVE INCOME | | 54,490 | 149,040 |

CENTRAL LOCAL GOVERNMENT REGION OF SA INC.

BALANCE SHEET AS AT 30 JUNE 2012

| ACCEPTE | NOTES | 2012 S | 2011 S |
|--|-------|-----------|-----------|
| ASSETS | | 3 | 3 |
| CURRENT ASSETS | | | |
| Cash & Cash Equivalents | 9. | 586,594 | 544,362 |
| Trade & Other Receivables | 10. | 86,078 | 38,201 |
| TOTAL CURRENT ASSETS | | 672,672 | 582,564 |
| NON-CURRENT ASSETS | | | |
| Infrastructure, Property, Plant & Equipment | 11. | 21,529 | 28,059 |
| TOTAL NON-CURRENT ASSETS | | 21,529 | 28,059 |
| | | (04.004 | (10.622 |
| TOTAL ASSETS | | 694,201 | 610,623 |
| LIABILITIES | | | |
| | | | |
| CURRENT LIABILITIES | | | |
| Trade & Other Payables | 12. | 58,041 | 28,953 |
| TOTAL CURRENT LIABILITIES | | 58,041 | 28,953 |
| NON-CURRENT LIABILITIES | | | |
| TOTAL NON-CURRENT LIABILITIES | | 0 | 0 |
| TOTAL NON-CORRENT LIABILITIES | | | |
| TOTAL LIABILITIES | | 58,041 | 28,953 |
| | | | |
| NET ASSETS | | 636,160 | 581,670 |
| TOTAL STATE OF THE | | | |
| EQUITY | | 303,660 | 249,170 |
| Accumulated Surplus | | 332,500 | 332,500 |
| Other Reserves | | 636,160 | 581,670 |
| TOTAL EQUITY | | 636,160 | 581,070 |

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2012

| 2012 | Accumulated Surplus | Asset Revaluation Reserve | Available for Sale Financial Assets | Other Reserves | Total Equity |
|---|------------------------|---------------------------------|---|-------------------|-----------------|
| Balance at End of Previous Reporting Period | 249,170 | | | 332,500 | 581,670 |
| Adjust, due to Compliance with Revised Acc Standards | | | | | 0 |
| Adjust, to give effect to Changed Acc Policies | | | | | 0 |
| RESTATED OPENING BALANCE | 249,170 | | | 332,500 | 581,670 |
| NET SURPLUS (DEFICIT) | 54,490 | | | | 54,490 |
| OTHER COMPREHENSIVE INCOME | | | | | |
| Gain on Revaluation of I,P,P&E | | | | | 0 |
| Avuil-for-Sale Fin Instruments - Change in Fair Value | | | | | 0 |
| Share of Other Comp Income - Joint Ventures & Associates | | | | | 0 |
| Impairment (Expense) / Recoupments Offset to Asset Rev Reserve | | | | | 0 |
| Transfer to Acc Surplus on Sale of I,P,P & E | | | | | 0 |
| Transfer to Acc Surplus on Sale of Avail-for-Sale Fin Instruments | | | | | 0 |
| Transfer Between Reserves | | | | | 0 |
| BALANCE AT END OF PERIOD | 303,660 | - | | 332,500 | 636,160 |

| 2011 | Accumulated Surplus | Asset Revaluation Reserve | Available for Sale Financial Assets | Other Reserves | Total Equity |
|---|------------------------|---------------------------------|---|-------------------|-----------------------|
| Balance at End of Previous Reporting Period Adjust. due to Compliance with Revised Acc Standards Adjust. to give effect to Changed Acc Policies | 310,630 | | | 122,000 | 432,630 0 0 |
| RESTATED OPENING BALANCE | 310,630 | | | 122,000 | 432,630 |
| NET SURPLUS (DEFICIT) | 149,040 | | | | 149,040 |
| OTHER COMPREHENSIVE INCOME Gain on Revaluation of LP,P&E Avail-for-Sale Fin Instruments - Change in Fair Value Share of Other Comp Income - Joint Ventures & Associates Impairment (Expense) / Recoupments Offset to Asset Rev Reserve Transfer to Acc Surplus on Sale of LP,P & E Transfer to Acc Surplus on Sale of Avail-for-Sale Fin Instruments Transfer Between Reserves | (210,500) | | | 210,500 | 0 0 0 0 0 |
| BALANCE AT END OF PERIOD | 249,170 | | | 332,500 | 581,670 |

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2012

| POR THE TERM ENDED SO SOTION AND | | | | |
|--|-------|-----------|------------|-----------|
| | NOTES | 2012 | | 2011 |
| | | s | INFLOWS | S |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | (OUTFLOWS) | |
| Receipts | | | | |
| Operating Receipts | | 922,632 | | 721,114 |
| Investment Receipts | | 24,457 | | 19,310 |
| GST Collected | | 91,978 | | 70,132 |
| GST Refund from the ATO | | 58,218 | | 55,000 |
| Payments | | | | |
| Operating Payments to Suppliers & Employees | | (893,925) | | (553,594) |
| GST Payments on Purchases | | (76,623) | | (52,214) |
| GST Remitted to the ATO | | (84,504) | | (70,637) |
| NET CASH PROVIDED BY (OR USED IN) OPERATING ACTIVITIES | | 42,231 | | 189,111 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | |
| Receipts | | | | |
| Sale of Replaced Assets | | | | . 35,541 |
| Payments | | | | |
| Expenditure on Renewal/Replacement of Assets | | | | (61,063) |
| NET CASH PROVIDED BY (OR USED IN) INVESTING ACTIVITIES | | 0 | | (25,523) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | |
| Receipts | | | | |
| Payments | | | | |
| NET CASH PROVIDED BY (OR USED IN) FINANCING ACTIVITIES | | 0 | | 0 |
| NET INCREASE (DECREASE) IN CASH HELD | | 42,231 | | 163,589 |
| CASH & CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOR |) | 544,362 | | 380,773 |
| CASH & CASH EQUIVALENTS AT END OF REPORTING PERIOD | 13. | 586,594 | | 544,362 |

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

The Local Government Reporting Entity (a)

The Central Local Government Region of South Australia Incorporated ("the Region") is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

The Barossa Council: District Council of Barunga West; Clare and Gilbert Valleys Council; District Council of the Copper Coast; The Flinders Ranges Council; Regional Council of Goyder;

Light Regional Council; District Council of Mallala:

District Council of Mount Remarkable; Northern Areas Council: District Council of Orroroo / Carrieton; District Council of Peterborough; Port Pirie Regional Council; Wakefield Regional Council; and

District Council of Yorke Peninsula.

All funds received and expended by the Region have been included in the Financial Statements forming part of this Financial Report.

Basis of Accounting (b)

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Urgent Issues Group Interpretations (UIGs) and relevant South Australian legislation.

The financial report was authorised for issue by the Region by certificate under Regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 10 August 2012.

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Region's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

(c)

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Region obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Region's operations for the current reporting period.

(d) Cash, Cash Equivalents & Other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Region's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to Financial Instruments forms part of Notes 15 and 16.

(e) Infrastructure, Property, Plant & Equipment

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Region for each type of asset. In determining such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:-

Office Furniture & Equipment

\$1,000

Other Plant & Equipment

\$1,000

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value.

All plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets. Depreciation is recognised on a straight-line basis.

(f) Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(g) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax":-

- * Receivables and Creditors include GST receivable and payable.
- * Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- * Non-current assets and capital expenditures include GST net of any recoupment.
- * Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(h) Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

(i) New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2012 reporting period and have not been used in preparing these reports.

| mineral year seen and a miner. | - Proposition of the state of t |
|--------------------------------|--|
| AASB 9 | Financial Instruments |
| AASB 10 | Consolidated Financial Statements |
| AASB 11 | Joint Arrangements |
| AASB 12 | Disclosure of Interests in Other Entities |
| AASB 13 | Fair Value Measurement |
| AASB 119 | Employee Benefits |
| AASB 127 | Separate Financial Statements |
| AASB 128 | Investments in Associates & Joint Ventures |
| AASB 2010-6 | Amendments to Australian Accounting Standards [AASBs 1 & 7] |
| AASB 2010-7 | Amendments to Australian Accounting Standards arising from AASB 9 |
| | [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, |
| | 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127] |
| AASB 2011-1 | Amendments to Australian Accounting Standards arising from |
| | the Trans-Tasman Convergence Project [AASB 1, AASB 5, AASB 101, |
| | AASB 107, AASB 108, AASB 121, AASB 128, AASB 132 & AASB 134 |
| | and Interpretations 2, 112 & 113] |
| AASB 2011-5 | Amendments to Australian Accounting Standards - Extending |
| | Relief from Consolidation, the Equity Method and Proportionate |
| | Consolidation [AASB 127, AASB 128 & AASB 131] |
| AASB 2011-7 | Amendments to Australian Accounting Standards arising from |
| | the Consolidation and Joint Arrangements Standards [AASB 1, 2, 3, 5, 7, |
| | 9, 2009-11, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 139, 1023 |
| | & 1038 and Interpretations 5, 9, 16 & 17] |
| AASB 2011-8 | Amendments to Australian Accounting Standards arising from |
| | AASB 13 [AASB 1, 2, 3, 4, 5, 7, 9, 2009-11, 2010-7, 101, 102, 108, 110, |
| | 116, 117, 118, 119, 120, 121, 128, 131, 132, 133, 134, 136, 138, 139, |
| | 140, 141, 1004, 1023 & 1038 and Interpretations 2, 4, 12, 13, 14, 17, 19, |
| | 131 & 132] |
| AASB 2011-9 | Amendments to Australian Accounting Standards - Presentation |
| | of Items of Other Comprehensive Income [AASB 1, 5, 7, 101, 112, 120, |
| | 121, 132, 133, 134, 1039 & 1049] |
| AASB 2011-10 | Amendments to Australian Accounting Standards arising from |
| | AASB 119 (September 2011) [AASB 1, AASB 8, AASB 101, AASB 124, |
| | AASB 134, AASB 1049 & AASB 2011-8 and Interpretation 14] |
| AASB 2011-12 | Amendments to Australian Accounting Standards arising from |
| | Interpretation 20 [AASB 1] |

NB. Standards not affecting Local Government Entities have been excluded from the above list.

The Region is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

(j) Subscriptions

Clause 5.2 of the Charter of the Region prescribes that subscriptions by Constituent Councils will be decided at the Annual General Meeting. For 2011 / 2012 these were \$9,493 exclusive of GST.

2. Functions / Activities of the Region

Incomes and expenses have been attributed to the functions / activities which are described below.

The activities of the Region are categorised into the following broad programs:

General Operating Activities

Community Wellbeing & Prosperity

Local Government Leadership & Sustainability

Natural Resource Management

Roads & Transport

Water Resources

Regional Waste Management

Disaster & Emergency Management

2011

Incomes, expenses and the carrying amount of assets which are reliably attributable to each of the listed functions & activities are reported on regularly throughout the year and are available upon request to the Executive Officer.

NOTES

| | NOTES | 2012 | 2011 |
|----|---|---|---------|
| 3. | COUNCIL CONTRIBUTIONS | s | s |
| | General Operations | 142,395 | 139,605 |
| | Regional Waste Study | | 20,000 |
| | Roads Project | 5,148 | 5,727 |
| | | 147,543 | 165,332 |
| 4. | GRANTS, SUBSIDIES & OTHER CONTRIBUTIONS | | |
| 4. | Other Grants, Subsidies & Contributions | 796,980 | 541,337 |
| | Other Grants, Substitute & Contabulations | 796,980 | 541,337 |
| | Forest of Country | | |
| | Sources of Grants | 352,000 | 417,000 |
| | Commonwealth Government | 334,000 | 89,800 |
| | State Government | 110,980 | 34,537 |
| | Other | 796,980 | 541,337 |
| | | | |
| | Conditions Over Grants & Contributions | e considered numbers on in a feature name | ind |
| | Grants and contributions which were obtained on the condition that they be expended for | r specified purposes of in a futilité per | 100, |
| | but which are not yet expended in accordance with those conditions, are as follows: | | |
| | Unexpended at Close of Previous Reporting Period | 225,809 | 117,559 |
| | Less: Expended During the Current Period from Revenues Recognised in Previous Repo | | |
| | Water Project | 25,134 | 4,661 |
| | Natural Resources Management | | 6,513 |
| | Climate Change | 74,201 | 76,310 |
| | Coastal Councils Project | 126,473 | 3,023 |
| | Digital Television | | 17,518 |
| | | 225,809 | 108,024 |
| | Plus: Amounts Recognised as Revenues in this Reporting Period but Not Yet Expended | in Accordance with the Conditions; | |
| | Waste Management | 5,584 | |
| | Water Project | | 25,000 |
| | Climate Change | 75,153 | 64,800 |
| | Coastal Councils Project | 55,104 | 126,473 |
| | Flood Remediation | 9,910 | |
| | Wind Farm Liaison | 76,065 | |
| | | 221,816 | 216,273 |
| | Unexpended at Close of Reporting Period and held as Restricted Assets | 221,816 | 225,809 |
| | Net Increase (Decrease) in Restricted Assets in Current Reporting Period | (3,993) | 108,249 |
| 5. | INVESTMENT INCOME | | |
| | Interest on Investments | | |
| | Local Government Finance Authority | 21,431 | 20,993 |
| | Banks & Other | 1,085 | 1,115 |
| | | 22,516 | 22,108 |

| POKIE | LE YEAR ENDED 30 JUNE 2012 | NOTES | 2012 | 2011 |
|-------|---|---------------------------|------------------------------------|----------------------------|
| 5. | OTHER INCOMES | | s | S |
| | Vehicle Charges | | 10,000 | 10,000 |
| | Project Management | | | 9,500 |
| | Sundry | | 4,320 | |
| | | | 14,320 | 19,500 |
| | MATERIALS, CONTRACTS & OTHER EXPENSES | | | |
| | Prescribed Expenses | | | |
| | Auditor's Remuneration | | | |
| | Auditing the Financial Reports | | 1,500 | 900 |
| | Other Auditors | | 220 | |
| | | | 1,720 | 900 |
| | Other Materials, Contracts & Expenses | | | |
| | Consultants & Contractors | | 769,677 | 495,974 |
| | Energy / Fuel | | 3,801 | 4,737 |
| | Donations | | 11,865 | |
| | Grants | | 87,545 | |
| | Members Allowances & Support | | 5,923 | 4,963 |
| | Meeting Costs | | 2,929 | 3,981 |
| | Liability Insurance | | 6,920 | 6,699 |
| | Sundry | | 29,958 | 62,691 |
| | | | 918,620 | 579,044 |
| | | | 920,340 | 579,944 |
| | | | | |
| | ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS | | | |
| | Proceeds from Disposal | | | 35,541 |
| | Less: Carrying Amount of Assets Sold | | | 54,834 |
| | | | - 0 | (19,293) |
| | CASH & CASH EQUIVALENTS | | | |
| | Cash on Hand & At Bank | | 130,568 | 21,708 |
| | Deposits at Call | | 456,026 | 522,654 |
| | | 13. | 586,594 | 544,362 |
| | TO A DO A CONTROL DE CONTROL DE CO | | | |
| 0. | TRADE & OTHER RECEIVABLES | | 6.715 | 6,320 |
| | Accrued Revenues | | 6,715 79,364 | 31,882 |
| | Debtors - General | | 86,078 | 38,201 |
| | | | udjara | |
| 11. | INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | | | |
| | Valuation of Assets | | | |
| | At 1 July 2004 upon the transition to AIFRS, the Region elected pu | rsuant to AASB 1.19 to | retain a previously established de | emed |
| | cost under GAAP as its deemed cost for the purposes of AIFRS. | | | |
| | Pursuant to the Region's election, property, plant and equipment as | sets are recognised on th | e cost basis. | |
| | PLANT & EQUIPMENT | | | |
| | At Cost | | 28,059 | 28,059 |
| | Accumulated Depreciation | | (6,529) | |
| | • | | 21,529 | 28,059 |
| | Carrying Amount at Close of Previous Reporting Period | | 28,059 | 21,830 |
| | | | | 61,063 |
| | | | | |
| | Additions | | | (54.834 |
| | Additions Disposals | | (6,529) | (54,834 |
| | Additions | | (6,529) 21,529 | |
| | Additions Disposals Depreciation | | | |
| 2. | Additions Disposals Depreciation | | 21,529 | 28,059 |
| 2. | Additions Disposals Depreciation Carrying Amount at Close of Current Reporting Period | | | 28,059 28,953 28,953 |

| OK II | IE TEAR ENDED 30 SONE SOLS | NOTES | 2012 | 2011 |
|-------|---|--------------|----------------------|-------------------|
| 3. | RECONCILIATION TO CASH FLOW STATEMENT | | 8 | s |
| | Reconciliation of Cash Cash Assets comprise highly liquid investments with short period value. Cash at the end of the reporting period as shown in the C the Statement of Financial Position as follows: | | | |
| | Total Cash and Cash Equivalents Less: Short Term Borrowings | 9. BS | 586,594 | 544,362 |
| | Balance per Cash Flow Statement | | 586,594 | 544,362 |
| | Reconcilitation of Change in Net Assets to Cash from Operating Net Surplus (Deficit) Non-Cash Items in Income Statement | g Activities | 54,490 | 149,040 |
| | Depreciation, Amortisation & Impairment Net (Gain) Loss on Disposals | | 6,529 0 61,020 | 19,293 168,333 |
| | Add (Less): Changes in Net Current Assets Net (Increase) Decrease in Receivables Net Increase (Decrease) in Trade & Other Payables | | (47,877) 29,089 | (8,174) 28,953 |
| | Net Cash Provided (or Used In) Operating Activities | | 42,231 | 189,111 |

RECOGNISED FINANCIAL INSTRUMENTS 14.

Bank, Deposits at Call, Short Term Deposits

Carried at lower of cost and net realisable value; Interest is recognised when earned. Accounting Policy:

Terms & conditions: Deposits are placed on 24 hour call with the Local Government Finance Authority at market interest rates.

Approximates fair value due to the short term to maturity. Carrying amount:

Receivables - Fees & Other Charges

Carrying amount:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is Accounting Policy:

recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & conditions: Unsecured, and do not bear interest. The Region is not materially exposed to any individual debtor, with

credit risk exposure concentrated within the Region's boundaries. Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy: Carried at nominal value.

Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs

following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies

of the Governments of the Commonwealth & State.

Approximates fair value. Carrying amount:

Liabilities - Creditors and Accruals

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether Accounting Policy:

Liabilities are normally settled on 30 day terms. Terms & conditions:

Carrying amount: Approximates fair value.

| 5. | LIQUIDITY ANALYSIS 2012 | < 1 year | Instrument Due > 1 and < 5 yrs | > 5 years | Total Contractual Cash Flows | Total Carrying Values |
|----|-----------------------------|----------|-----------------------------------|-----------|------------------------------------|-----------------------------|
| | Financial Assets | | | | | |
| | Cash & Equivalents | 586,594 | | | 586,594 | 586,594 |
| | Receivables | 86,078 | | | 86,078 | 86,078 |
| | Other Financial Assets | | | | 0 | 0 |
| | Total Financial Assets | 672,672 | 0 | | 0 672,672 | 672,672 |
| | Financial Liabilities | | | | | |
| | Payables | 58,041 | | | 58,041 | 58,041 |
| | Current Borrowings | | | | 0 | 0 |
| | Non-Current Borrowings | | | | 0 | 0 |
| | Total Financial Liabilities | 58,041 | 0 | | 0 58,041 | 58,041 |
| | 2011 | | | | | |
| | Financial Assets | | | | | |
| | Cash & Equivalents | 544,362 | | | 544,362 | 544,362 |
| | Receivables | 38,201 | | | 38,201 | 38,201 |
| | Other Financial Assets | | | | . 0 | 0 |
| | Total Financial Assets | 582,564 | 0 | | 0 582,564 | 582,564 |
| | Financial Liabilities | | | | | |
| | Payables | 28,953 | | | 28,953 | 28,953 |
| | Current Borrowings | | | | 0 | 0 |
| | Non-Current Borrowings | | | | 0 | 0 |
| | Total Financial Liabilities | 28,953 | 0 | | 0 28,953 | 28,953 |

The following interest rates were applicable to the Region's borrowings at balance date:

| | 2012 | 2012 | | 2011 | |
|----------------------|---------------|----------|---------------|----------|--|
| | Weighted Ave | Carrying | Weighted Ave | Carrying | |
| | Interest Rate | Value | Interest Rate | Value | |
| | % | | % | s | |
| Overdraft | N/A | 0 | N/A | 0 | |
| Other Variable Rates | N/A | 0 | N/A | 0 | |
| Fixed Interest Rates | N/A | 0_ | N/A | | |
| | _ | 0 | | 0 | |

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Region.

Risk Exposures

<u>Credit Risk</u> represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Region is the carrying amount, net of any allowance for doubtful debts. All Region investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in the Notes in relation to individual classes of receivables (if applicable), exposure is concentrated within the Region's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Region's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor <u>currency risk</u> apply.

Liquidity Risk is the risk that the Region will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Region has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

16. LIQUIDITY ANALYSIS (CONT.)

Net Fair Value of Financial Assets and Liabilities

The net fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximates their carrying value. Due to the nature of the financial instruments held by the Region, the costs associated with their settlement would not be material and therefore have not been considered.

Credit Risk Exposure

Credit risk represents the loss that would be recognised if other parties failed to perform as contracted.

The credit risk on financial assets, excluding investments, of the Region which have been recognised in the Balance Sheet (if any) is the carrying amount, net of any provision for doubtful debts. The Region does not have significant exposure to any concentration of credit risk.

The net fair value of other monetary financial assets and financial liabilities is based on market prices where a market exists or by discounting expected future cash flows by the current interest rates for assets and liabilities with similar risk properties.

Cash flows are discounted using standard valuation techniques and the applicable market yield having regard to the timing of cash flows. The carrying amount of bank term deposits, accounts receivable, accounts payable and bank loans approximate net fair value.

| | NOTES | 2012 | | 2011 |
|--|-------------------------|-----------|-----------|-----------|
| RECONCILIATION OF FINANCIAL ASSETS & LIABILITIES | | s | | s |
| Excess of Financial Assets over Liabilities | | | | |
| Financial Assets | | 665,958 | | 576,244 |
| Financial Liabilities | | (58,041) | | (28,953) |
| | | 607,916 | | 547,292 |
| Non-Financial Assets (Liabilities) | | - | | |
| Accrued Revenues | | 6,715 | | 6,320 |
| Property, Plant & Equipment | | 21,529 | | 28,059 |
| | | 28,244 | | 34,379 |
| Net Assets per Balance Sheet | | 636,160 | | 581,670 |
| | | | | |
| 17. FINANCIAL INDICATORS | 2012 | 2011 | 2010 | 2009 |
| These Financial Indicators have been calculated in accordance with Inf prepared as part of the LGA Financial Sustainability Program for the I | - | | | |
| Operating Surplus Being the operating surplus (deficit) before capital amounts. | 54,490 | 168,333 | (151,685) | 232,911 |
| Operating Surplus Ratio | N/A | N/A | N/A | N/A |
| This ratio expresses the operating surplus as a percentage of general | and other rates, net of | NRM levy. | | |
| Net Financial Liabilities | (614,631) | (553,611) | (410,801) | (562,951) |
| Net Financial Liabilities are defined as total liabilities less financial of (excluding equity accounted investments in the Region's businesses). | assets | | | |
| Net Financial Liabilities Ratio | (63 %) | (74 %) | (103 %) | (84 %) |
| Interest Cover Ratio | (2.3 %) | (3.0 %) | (3.4 %) | (2.2 %) |
| Asset Sustainability Ratio | N/A | N/A | N/A | N/A |
| Asset Consumption Ratio | N/A | N/A | N/A | N/A |

18. UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Region prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils & Subsidiaries provide a common 'core' of financial information, which enables meaningful comparisons of finances.

| | 2012 | 2011 |
|---|-----------|-----------|
| | s | s |
| Income | 981,359 | 748,277 |
| less Expenses | (926,869) | (579,944) |
| | 54,490 | 168,333 |
| Net Outlays on Existing Assets | | |
| Capital Expenditure on Renewal and Replacement of Existing Assets | . 0 | (61,063) |
| less Depreciation, Amortisation and Impairment | | |
| less Proceeds from Sale of Replaced Assets | 0 | 35,541 |
| | 0 | (25,523) |
| Net Outlays on New & Upgraded Assets | | |
| Capital Expenditure on New and Upgraded Assets | 0 | 0 |
| less Amounts Received Specifically for New and Upgraded Assets | 0 | 0 |
| less Proceeds from Sale of Surplus Assets | 0 | 0 |
| | 0 | 0 |
| Net Lending (Borrowing) for Reporting Period | 54,490 | 142,811 |

19. JOINT VENTURES & ASSOCIATED ENTITIES

An Associate is an entity, including an unincorporated entity such as a partnership, over which the investor has significant influence and that is neither a subsidiary nor an interest in a joint venture.

A Joint Fenture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control.

The Region has no interests in Joint Ventures or Associated Entities.

Although the Region itself is a Regional Subsidiary established by the 15 Member Councils (as listed in Note 1 (a)), it is not considered to be an associate of any of the individual Councils as no one Council has significant influence. As such, equity accounting procedures are not used by the individual Councils. It is likely that each Council's interest in the Regional Subsidiary is non-material, and as such, it is appropriate for a Council to write off its annual contribution as an expense.

CENTRAL LOCAL GOVERNMENT REGION OF SA INC.

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the CENTRAL LOCAL GOVERNMENT REGION OF SA INC. to certify the financial statements in their final form. In our opinion:-

- the accompanying financial statements comply with the Local Government Act 1999, the Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Region's financial position at 30 June 2012 and the results
 of its operations and cash flows for the financial year.
- internal controls implemented by the Region provide a reasonable assurance that the Region's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Region's accounting and other records.

A. Crisp

Executive Officer

10 | 08 | 2012 Dated Mayor J Maitland

President

Page 14

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the Audit of the Central Local Government Region of South Australia Incorporated for the year ended 30 June 2012, the Association's Auditor, Ian G McDonald, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This Statement is prepared in accordance with the requirements of Regulation 22(3) of the Local Government (Pinancial Management) Regulations 2011. Chief Executive Officer Chief Executive Officer District Council of Barunga West The Barossa Council hier Executive Officer Chief Executive Officer District Council of the Copper Coast & Gilbert Valleys Council Chief Executive Officer Chief Executive Officer The Flinders Ranges Council Regional Council of Goyder Chief Executive Officer Chief Executive Officer District Council of Mallala Light Regional Council Chief Executive Officer Chief Executive Officer District Council of Mount Remarkable Northern Areas Council Chief Executive Officer Chief Executive Officer District Council of Orroroo Carrieton District Council of Peterborough Chief Executive Officer Chief Executive Officer Wakefield Regional Council Port Pirie Regional Council Chief Executive Officer President District Council of Yorke Peninsula Central Local Government Region

Presiding Member Central Local Government Region Audit Committee Board of Management

CENTRAL LOCAL GOVERNMENT REGION OF SA INC

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

STATEMENT BY AUDITOR

I confirm that, for the audit of the financial statements of Central Local Government Region of SA for the year ended 30 June 2012, I have maintained my independence in accordance with the requirements of APES 110 — Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.

lan G McDonald FCA

ga model

Dated this 31 day of July 2012

IAN G McDONALD FCA

ABN: 13 550 494 869



INDEPENDENT AUDIT REPORT TO THE MEMBERS OF THE CENTRAL LOCAL GOVERNMENT REGION OF SA INC

I have audited the accompanying financial report of the Central Local Government Region of SA Inc which comprises the balance sheet as at 30 June 2012 and the statement of comprehensive income, statement of changes in equity, cash flow statement, summary of significant accounting policies, other explanatory notes and the certification of financial statement for the year ended 30 June 2012.

Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based on my audit. I have conducted my audit in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board of Management, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independence

In conducting my audit I followed applicable independence requirements of Australian professional and ethical pronouncements and the Local Government Act 1999.

Auditor's Opinion

In my opinion, the financial report presents fairly, in all material respects, the financial position of the Central Local Government Region of SA Inc. as of 30 June 2012, and of its financial performance for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011.

IAN G MC DONALD FCA CHARTERED ACCOUNTANT REGISTERED COMPANY AUDITOR

Liability limited by a scheme approved under Professional Standards Legislation

Signed 4 day of

day of November

2012, at Eastwood, South Australia

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